Tulane University

Consolidated Financial Statements as of and
for the Years Ended June 30, 2026 and 2025, and
Independent Auditor's Report

Deloitte.

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INDEPENDENT AUDITOR'S REPORT

To the Board of Administrators of
Tulane University
New Orleans, Louisiana

Opinion

We have audited the consolidated financial statements of Tulane University and subsidiaries (the "University"), which comprise the consolidated statements of financial position as of June 30, 2026 and June 30, 2025, and the related consolidated statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the consolidated financial statements (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the University as of June 30, 2026 and June 30, 2025, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute

assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Report on Supplemental Schedule

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Financial Responsibility Ratio Supplemental Schedule as of June 30, 2026 prepared in accordance with the Department of Education regulations is presented for the purpose of additional analysis and is not a required part of the financial statements. The schedule is the responsibility of the University's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such schedule has been subjected to the auditing procedures applied in our audits of the financial statements and certain additional procedures, including comparing and reconciling such schedule directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, such schedule is fairly stated in all material respects in relation to the financial statements as a whole.

Deloitte & Touche LLP

November 17, 2026

TULANE UNIVERSITY

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
AS OF JUNE 30, 2026 AND 2025
(In thousands)

	2026	2025
ASSETS		
Cash and cash equivalents	$ 106,322	$ 36,323
Deposits in trust	25,387	66,681
Accounts and other Receivables—net	215,500	215,288
Contributions receivable—net	151,494	75,232
Loans receivables—net	9,245	10,269
Investments	2,892,933	2,507,885
Prepaid expenses and other assets	19,443	37,029
Right of use assets—operating leases	169,157	62,461
Properties, plant and equipment—net	1,690,344	1,611,456
Total assets	$ 5,279,825	$ 4,622,624
LIABILITIES AND NET ASSETS		
LIABILITIES:		
Accounts payable and accrued liabilities	$ 154,338	$ 180,435
Deferred revenue and refundable deposits	158,980	149,535
Lease liabilities—operating	168,222	61,613
Lines of credit	-	-
Notes payable	144,558	146,118
Bonds payable	940,580	970,407
Federal student loan funds	7,237	8,996
Total liabilities	1,573,915	1,517,104
NET ASSETS:		
Without donor restrictions	495,392	336,479
Without donor restrictions, funds functioning as endowment	436,750	357,011
Total without donor restrictions	932,142	693,490
With donor restrictions	2,773,768	2,412,030
Total net assets	3,705,910	3,105,520
TOTAL LIABILITIES AND NET ASSETS	$ 5,279,825	$ 4,622,624

The accompanying notes are an integral part of the financial statements.

TULANE UNIVERSITY

CONSOLIDATED STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2026
(In thousands)

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES:			
Tuition and fees	$ 804,167	$ -	$ 804,167
Less institutional scholarships and fellowships	(243,394)	-	(243,394)
Tuition and fees—net	560,773	-	560,773
Government grants and contracts	191,480	-	191,480
Private gifts and grants	80,268	146,275	226,543
Medical group practice, labs, and clinics	308,442	-	308,442
Affiliated hospital agreements/contracts	57,293	-	57,293
Endowment income	39,168	57,039	96,207
Investment income and gains—net	10,009	1,108	11,117
Recovery of indirect costs	53,686	-	53,686
Auxiliary enterprises	119,876	-	119,876
Other	95,748	-	95,748
Net assets released from restrictions	89,705	(89,705)	-
Total revenues	1,606,448	114,717	1,721,165
EXPENSES:			
Instruction and academic support	506,590	-	506,590
Affiliated hospital agreements/contracts	47,542	-	47,542
Organized research	246,123	-	246,123
Public service	71,572	-	71,572
Libraries	33,985	-	33,985
Student services	129,041	-	129,041
Institutional support	175,639	-	175,639
Scholarships and fellowships	22,384	-	22,384
Auxiliary enterprises	121,135	-	121,135
Medical group practice	187,327	-	187,327
Other	17,189	11,513	28,702
Total expenses	1,558,527	11,513	1,570,040
CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES	47,921	103,204	151,125
OTHER CHANGES IN NET ASSETS:			
Net realized and unrealized gains	198,238	355,159	553,397
Net unrealized gains on interest rate swaps	1,019	-	1,019
Accumulated gains used for spending	(8,174)	(96,977)	(105,151)
Transfers between net asset groups	(352)	352	-
Total other changes in net assets	190,731	258,534	449,265
CHANGE IN NET ASSETS	238,652	361,738	600,390
BEGINNING NET ASSETS	693,490	2,412,030	3,105,520
ENDING NET ASSETS	$ 932,142	$ 2,773,768	$ 3,705,910

The accompanying notes are an integral part of the financial statements.

TULANE UNIVERSITY

CONSOLIDATED STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2025
(In thousands)

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES:			
Tuition and fees	$ 775,401	$ -	$ 775,401
Less institutional scholarships and fellowships	(209,434)	-	(209,434)
Tuition and fees—net	565,967	-	565,967
Government grants and contracts	200,837	-	200,837
Private gifts and grants	56,413	117,667	174,080
Medical group practice, labs, and clinics	318,976	-	318,976
Affiliated hospital agreements/contracts	72,025	-	72,025
Endowment income	25,734	67,565	93,299
Investment income and gains—net	7,745	4,097	11,842
Recovery of indirect costs	57,056	-	57,056
Auxiliary enterprises	100,852	-	100,852
Other	80,115	-	80,115
Net assets released from restrictions	108,653	(108,653)	-
Total revenues	1,594,373	80,676	1,675,049
EXPENSES:			
Instruction and academic support	527,293	-	527,293
Affiliated hospital agreements/contracts	47,083	-	47,083
Organized research	256,284	-	256,284
Public service	63,379	-	63,379
Libraries	38,934	-	38,934
Student services	116,100	-	116,100
Institutional support	171,989	-	171,989
Scholarships and fellowships	24,036	-	24,036
Auxiliary enterprises	106,637	-	106,637
Medical group practice	169,071	-	169,071
Other	46,989	7,314	54,303
Total expenses	1,567,795	7,314	1,575,109
CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES	26,578	73,362	99,940
OTHER CHANGES IN NET ASSETS:			
Net realized and unrealized gains	30,154	192,429	222,583
Net unrealized gains on interest rate swaps	(2,469)	-	(2,469)
Accumulated gains used for spending	(11,856)	(69,393)	(81,249)
Transfers between net asset groups	(1,836)	1,836	-
Total other changes in net assets	13,993	124,872	138,865
CHANGE IN NET ASSETS	40,571	198,234	238,805
BEGINNING NET ASSETS	652,919	2,213,796	2,866,715
ENDING NET ASSETS	$ 693,490	$ 2,412,030	$ 3,105,520

The accompanying notes are an integral part of the financial statements.

TULANE UNIVERSITY

CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JUNE 30, 2026 AND 2025
(In thousands)

	2026	2025
CASH FLOWS FROM OPERATING ACTIVITIES:		
Changes in net assets	$ 600,390	$ 238,805
Adjustments to reconcile change in net assets to net cash provided by (used) in operating activities:		
Depreciation and amortization	70,075	68,070
Asset retirements	143	660
Non-cash lease expense—right of use assets	10,436	9,058
Net realized and unrealized gains	(554,257)	(229,628)
Net increase in fair value of interest rate swap agreements	(1,019)	(2,469)
Contributions restricted for permanent investment	(34,224)	(69,095)
Contributions and other non cash additions of property	(224)	(285)
Grant receipts used for capital purposes	(2,826)	(6,967)
Donations received for capital purposes	(5,401)	(5,614)
Changes in operating assets and liabilities:		
(Increase) in accounts and other receivables	(212)	(53,215)
(Increase) in contributions receivable	(75,982)	(1,739)
Decrease in prepaid expenses and other assets	17,586	5,917
(Decrease) increase in accounts payable and accrued liabilities	(14,874)	19,795
(Decrease) in lease liabilities—operating	(10,436)	(9,058)
Increase (decrease) in deferred revenue and refundable deposits	9,446	(2,125)
Net cash provided by (used) in operating activities	8,621	(37,890)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of investments and deposits in trust	(584,617)	(374,927)
Proceeds from the sale of investments and deposits in trust	630,120	483,050
Proceeds from sale leaseback transaction	165,000	-
Investment in lease	(88)	(79)
Purchase of property, plant, and equipment	(159,360)	(209,818)
Student loans issued	(585)	(528)
Proceeds from collections of student loans	1,609	2,586
Net cash provided by (used) in investing activities	52,079	(99,716)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Contributions restricted for permanent investment	33,944	62,051
Repayment of bonded debt	(26,715)	(20,835)
Repayment of notes payable	(1,560)	(1,440)
Proceeds from notes payable	-	100,000
Proceeds from lines of credit	205,000	188,500
Repayment of lines of credit	(205,000)	(188,500)
Grant and donation receipts used for capital purposes	8,227	12,581
Decrease in federal student loan funds	(1,759)	(1,897)
Annuities paid	(2,838)	(1,749)
Net cash provided by financing activities	9,299	148,711
NET INCREASE IN CASH AND CASH EQUIVALENTS	69,999	11,105
CASH AND CASH EQUIVALENTS—Beginning of year	36,323	25,218
CASH AND CASH EQUIVALENTS—End of year	$ 106,322	$ 36,323
SUPPLEMENTAL DISCLOSURES—Interest paid	$ 47,933	$ 44,295

The accompanying notes are an integral part of the financial statements.

TULANE UNIVERSITY

CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES
FOR THE YEARS ENDED JUNE 30, 2026 AND 2025
(In thousands)

	2026						
	Salaries	Fringe Benefits	Supplies and Services	Depreciation	Interest	Other	Total
Instruction and academic support	$ 268,626	$ 68,685	$ 129,796	$ 22,469	$ 7,577	$ 9,437	$ 506,590
Affiliated hospital agreements/contracts	42,154	124	5,264	-	-	-	47,542
Organized research	84,610	19,061	65,070	10,233	3,772	63,377	246,123
Public service	12,333	3,224	50,435	953	-	4,627	71,572
Libraries	9,708	2,413	10,822	10,580	462	-	33,985
Student services	47,655	12,748	51,897	4,197	1,325	11,219	129,041
Institutional support	93,646	20,611	40,724	2,848	7,134	10,676	175,639
Scholarships and fellowships	2,558	260	529	-	-	19,037	22,384
Auxiliary enterprises	12,121	3,467	29,626	22,201	19,094	34,626	121,135
Medical group practice	151,953	18,624	11,629	-	-	5,121	187,327
Other	2,491	534	4,302	-	-	21,375	28,702
Total	$ 727,855	$ 149,751	$ 400,094	$ 73,481	$ 39,364	$ 179,495	$ 1,570,040

	2025						
	Salaries	Fringe Benefits	Supplies and Services	Depreciation	Interest	Other	Total
Instruction and academic support	$ 253,789	$ 63,483	$ 170,538	$ 20,463	$ 6,568	$ 12,452	$ 527,293
Affiliated hospital agreements/contracts	40,499	64	6,261	-	-	259	47,083
Organized research	93,377	20,022	70,581	9,320	2,941	60,043	256,284
Public service	6,549	1,569	7,334	868	-	47,059	63,379
Libraries	9,023	2,091	12,922	13,906	462	530	38,934
Student services	44,270	10,525	35,634	3,822	1,362	20,487	116,100
Institutional support	83,217	22,106	38,866	2,594	11,195	14,011	171,989
Scholarships and fellowships	1,612	243	776	-	-	21,405	24,036
Auxiliary enterprises	11,282	2,857	29,018	20,219	12,737	30,524	106,637
Medical group practice	140,948	15,580	10,554	-	-	1,989	169,071
Other	6,765	1,778	27,631	-	-	18,129	54,303
Total	$ 691,331	$ 140,318	$ 410,115	$ 71,192	$ 35,265	$ 226,888	$ 1,575,109

The accompanying notes are an integral part of the financial statements.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The summary of significant accounting policies followed by Tulane University (the "University") is presented below and in other sections of these notes. The University is a private research university founded in 1834.

Basis of Presentation—The accompanying consolidated financial statements (the "financial statements") have been prepared using the accrual basis of accounting. The financial statements have been consolidated to include the accounts of the University, Tulane Murphy Foundation, Inc. (the "Foundation"), Tulane International, LLC, Howard Memorial Association, Riversphere One, Riversphere Two, Wick Cary, LLC's, Samuel Z. Stone CIPR Trust, Tulane Pharmacy, LLC, Tulane Living Well, LLC, Warwick Apartments, Inc., Olive and Blue Insurance Company (a captive insurance company created May 5, 2022), Tulane Innovation Fund I, L.P., Tulane Ventures GP, LLC, Tulane Innovation Institute, LLC, and all auxiliary activities.

As prescribed by Accounting Standards Update (ASU) 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities (Topic 958)*, the University classifies its net assets into two categories: net assets without donor restrictions and net assets with donor restrictions.

The University's two net asset categories are described below.

Net assets without donor restrictions include the following:

- Funds not subject to donor-imposed stipulations. The revenues received and expenses incurred in conducting the educational, research, and service missions of the University are included in this category. Additionally, this category includes the health care services associated with the School of Medicine Medical Group Practice and the professional services provided under affiliated hospital agreements.

- Funds functioning as endowment include funds designated by the board of administrators for investment purposes. The earnings on such funds are distributed to support the University operations.

Net assets with donor restrictions include the following:

- Gifts for which donor-imposed restrictions have not been met, annuity and life income funds, contributions receivable (where the ultimate purpose of the proceeds is not permanently restricted), accumulated but undistributed gains and losses on donor-restricted endowment funds, and distributed but unspent earnings on donor-restricted endowment funds.

- Gifts, trusts and contributions receivable, which are required by donor-imposed restriction to be invested in perpetuity. Only the income from such investments is available for program operations in accordance with donor restrictions.

Net Assets without Donor Restrictions Operating Results—Net assets without donor restrictions operating results include all transactions that change net assets without donor restrictions, except for endowment related investment transactions for net realized and unrealized gains, net unrealized gains associated with interest rate swaps, gains on early extinguishment of debt, accumulated gains used for spending, and transfer between net asset groups. Donor transactions for expendable gifts that are released from restrictions are included with net assets without donor restrictions operating results. Net assets without donor restrictions operating results exclude gifts for permanent investment and gifts received where the donor restrictions have not been met.

Endowment distributions reported as operating income consist of endowment return distributed to support current operating needs. Endowment distributions initially reported as net assets with donor restrictions are transferred to net assets without donor restriction status via the line entitled "Net Assets Released from Restrictions" on the basis of fulfilling the donors' restrictions through qualified expenditures.

Investment income and gains includes income from trusts that is immediately available to fund operations.

Use of Estimates—The preparation of financial statements in conformity with accounting principles generally accepted in the US (US GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Allocation of Certain Expenses—The financial statements present expenses by functional classification in accordance with the overall mission of the University.

Certain natural expenses are allocated to the respective functional classifications based on certain criteria. Depreciation and retirement of assets as presented in the Statements of Functional Expenses, as well as plant operations and maintenance expense of $97,932 and $110,042 for 2026 and 2025, respectively, are allocated based on square footage occupancy. Interest expense of $39,364 and $35,265 for 2026 and 2025, respectively, is allocated to the functional categories that have benefited from the proceeds of the debt.

Cash Equivalents—Cash equivalents include short-term, highly liquid investments with a maturity of three months or less at the time of purchase. Cash equivalents representing assets of endowment and similar funds and annuity and life income funds are included in the caption Investments.

Investments—Equity securities with readily determinable values, and most debt securities, are valued based on market quotations. Certain fixed-income securities are valued based on dealer-supplied valuations. Where fair values are not determinable through market quotations, estimates are supplied by external investment managers and a valuation review is conducted by management. Such review includes obtaining and reviewing audited and unaudited financial information from investment managers, holding discussions with external managers and general partners, and evaluating investment returns in light of current conditions. University-held real estate, mortgages and royalty interests are valued at cost or original appraised value.

Depreciation is not recorded for endowment fund real estate investments. In the opinion of the University's management, the excess of realizable fair value over the book value of such property would be sufficient to preclude the impairment of endowment net assets even if depreciation provisions were made. This excess is considered sufficient to permit the distribution of a portion of the rentals and royalties derived from these properties to current operations.

Endowment Spending Policy—The pooled endowment spending policy is based upon the average market value of the previous 12 quarters multiplied by a specified percentage. The percentage for the pooled endowment for the fiscal years ended June 30, 2026 and 2025 was 5% and 5%, respectively. Accumulated investment gains are used to fund the difference between payout and current earnings.

Annuity and Life Income Agreements—The University has agreements with donors that include irrevocable charitable remainder trusts, charitable gift annuities, and life income funds where the University serves as trustee. Assets held in trust are generally comprised of investments. Such values are reported as assets with donor restrictions net of the estimated future payments to be made to donors or other beneficiaries.

Other Financial Instruments—The University occasionally uses derivatives to manage the market risk associated with outstanding variable rate debt. Derivative financial instruments are reported at fair value with any resulting gain or loss reported in the other changes in net assets section of the statement of activities.

Properties, Plant, and Equipment, Net—Property, plant, and equipment are recorded at cost, or if donated, at fair value at the date of donation. Depreciation is computed on a straight-line basis over the estimated useful lives of the related assets. The estimated useful lives are as follows: buildings, 20 to 60 years; improvements, 10 to 20 years; and equipment and library books, 4 to 20 years.

Certain works of art and historical treasures have been recognized at their estimated fair value based upon appraisals or similar valuations at the time of acquisition. Works of art and historical treasures are not depreciated.

Conditional asset retirement obligations related to legal requirements to perform certain future activities related to the retirement, disposal, or abandonment of assets are accrued utilizing physical site surveys to estimate the net present value of applicable future costs, such as asbestos abatement or removal.

The University reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value of an asset might not be recoverable through future utilization. An impairment charge is recognized when the fair value of an asset is less than its carrying value. No impairment charges were recorded for the years ended June 30, 2026 and 2025.

Deferred Financing Costs—The University incurred financing costs in connection with the issuance of various bonds payable (see Note 12). Amortization of deferred financing costs for the years ended June 30, 2026 and 2025 were $0.5 million and $0.5 million, respectively. Deferred financing costs as of June 30, 2026 and 2025 are as follows (in thousands):

	2026	2025
Total deferred financing costs	$ 15,830	$ 15,830
Less accumulated amortization	(7,490)	(7,005)
Deferred financing costs—net	$ 8,340	$ 8,825

Deferred Revenue—Advance payments are recorded as deferred revenue within the category "Deferred Revenue and Refundable Deposits", which consists of the following amounts (in thousands):

	2026	2025
Grants and contracts—FEMA	$ 54	$ 545
Grants and contracts—other	69,312	55,865
Contract advances—dining services	42,690	43,848
Tuition and fees—net	9,707	11,323
Other	37,217	37,954
Total	$ 158,980	$ 149,535

Approximately $25.7 million of the 2025 balance was earned in 2026.

Income Taxes—Tulane is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code (IRC) and generally is exempt from federal and state income taxes on activities considered to be inside its overall tax-exempt mission. Where Tulane activities vary beyond the tax-exempt missions, then Tulane pays income taxes on unrelated business income. Such taxes are included in the accompanying financial statements.

New Accounting Pronouncements—In September 2025, the FASB issued ASU 2025-06, *Accounting for Internal-Use Software* which simplifies capitalization and disclosure for internal-use software, replacing the three-stage model with a "probable-to-complete" threshold and aligning website development costs. It is effective for periods after December 15, 2027, with early adoption allowed. The University has not elected early adoption and adoption will not have a material impact on its financial statements.

A variety of proposed or otherwise potential accounting standards are currently under study by standard-setting organizations. Because of the tentative and preliminary nature of such proposed standards, the University has not yet determined the effect, if any, that the implementation of such proposed standards would have on its financial statements.

2. DEPOSITS IN TRUST

Deposits in trust at June 30, 2026 and 2025 consist of investments at fair value of $25,387 and $66,681 (in thousands), respectively, set aside primarily for bond-funded long term construction costs and medical malpractice self-insurance.

3. ACCOUNTS AND OTHER RECEIVABLES—NET

Accounts receivable—net consist of the following at June 30, 2026 and 2025 (in thousands):

	2026	2025
Student receivables—net of allowance for credit losses of $2,500 and $2,500 for 2026 and 2025, respectively	$ 18,098	$ 16,349
US government, state and other contract receivables—net of allowance for credit losses of $500 and $398 for 2026 and 2025, respectively	146,254	139,568
Patient and related receivables—net of allowances for discounts and credit losses of $24,609 and $24,472 for 2026 and 2025, respectively	21,078	22,632
Other receivables	30,070	36,739
Total	$ 215,500	$ 215,288

Management regularly assesses the adequacy of the allowance for credit losses by performing ongoing evaluations of the various components of the accounts receivable portfolio, including such factors as the differing economic risks associated with each category, the financial condition of specific borrowers, the economic environment in which the borrowers operate, the level of delinquent accounts, and the past history of the various borrowers and the University. Factors also considered by management when performing its assessment, in addition to general economic conditions and the other factors described above, included, but were not limited to, a detailed review of the aging of the various receivables and a review of the default rate by receivables category in comparison to prior years. The level of the allowance is adjusted based on the results of management's analysis.

The delinquent student receivables written off during FY 2026 and FY 2025 were $1.6 million and $1.3 million, respectively.

4. CONTRIBUTIONS RECEIVABLE—NET

Unconditional promises are included in the financial statements as contributions receivable and revenue of the appropriate net asset category. Contributions receivable are recorded at estimated net present value. The discount rate was calculated at 4.6% and 4.8% for the years ended June 30, 2026 and 2025, respectively.

Management expects unconditional promises to be realized in the following periods at June 30, 2026 and 2025 (in thousands):

	2026	2025
In one year or less	$ 59,263	$ 30,510
Between one year and five years	111,353	53,102
More than five years	10,218	7,871
Contributions receivable prior to discounts and allowances	180,834	91,483
Less discounts of $12,055 and $6,727 at June 30, 2026 and 2025, respectively, and allowances for uncollectible pledges of $17,285 and $9,524, at June 30, 2026 and 2025, respectively	(29,340)	(16,251)
Total	$ 151,494	$ 75,232

Management follows a similar approach as described in Note 3 for accounts receivable in evaluating the adequacy of the allowance for contributions receivable. Management considers the allowance for uncollectible pledges to be prudent and reasonable. Furthermore, the University's allowance is general in nature and is available to absorb losses from any contributions receivable category. Management believes that the allowances for uncollectible pledges at June 30, 2026 and 2025 are adequate to absorb any uncollectible pledges as of those dates.

Contributions receivable—net at June 30, 2026 and 2025 have restrictions applicable to the following (in thousands):

	2026	2025
Endowments for departmental programs and activities	$ 31,159	$ 30,878
Departmental programs and activities	89,131	24,503
Capital purposes	31,204	19,851
Total	$ 151,494	$ 75,232

Conditional promises to give, bequests, and intentions to give that are not recorded in the financial statements are $267,470 and $271,638 (in thousands) at June 30, 2026 and 2025, respectively.

5. LOANS RECEIVABLE—NET

Loans receivable consist of the following at June 30, 2026 and 2025 (in thousands):

	2026	2025
Perkins student loan program	$ 5,398	$ 7,220
Primary care loan program	1,558	1,471
Other loan programs	2,789	2,578
Loans receivable prior to allowances	9,745	11,269
Less allowance for credit losses	(500)	(1,000)
Total	$ 9,245	$ 10,269

The University makes uncollateralized loans to students based on financial need. Student loans are funded through federal government loan programs or institutional resources. At June 30, 2026 and 2025, student loans represented 0.2% and 0.2%, respectively, of total assets.

The University participates in the Perkins federal loan program. New loans under the program were discontinued in October of 2017. Funds advanced by the federal government of $7,237 and $8,996 at June 30, 2026 and 2025, respectively, are ultimately refundable to the government and are classified as liabilities in the statements of financial position. Outstanding loans cancelled under the program result in a reduction of funds available for lending and decrease the liability to the government.

Management follows a similar approach as described in Note 3 for accounts receivable in evaluating the adequacy of the allowance for loans receivable. Allowances for credit losses are established based on management's best estimate of the collectability of the receivables and current economic factors which, in management's judgment, could influence the ability of loan recipients to repay the amounts per loan terms. Amounts due under the Perkins loan program related to the government funded portion are guaranteed by the government and, therefore, no reserves are placed on any balances past due under that program.

6. INVESTMENTS AND ACCOUNTING STANDARDS CODIFICATION (ASC) 820-10, FAIR VALUE MEASUREMENTS AND DISCLOSURES

ASC 820-10, the accounting standard defining Fair Value Measures and Disclosures, adopts a hierarchy approach for ranking the quality and reliability of the information used to determine fair values in one of three categories to increase consistency and comparability in fair value measurements and disclosures. ASC 820 exempts assets measured using the Net Asset Value (NAV) expedient from this hierarchy. ASC 820 establishes a common definition for fair value to be applied in accordance with U.S. GAAP, which requires the use of fair value measurements, establishes a framework for measuring fair value and expands disclosure about such fair value measurements. ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Additionally, ASC 820 requires the use of valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. For all other assets measured at fair value, the highest priority (Tier 1) is given to quoted prices in active markets for identical assets. Tier 2 assets are valued based on inputs other than quoted prices that are "observable." For example, quoted prices for similar securities or quoted prices in inactive markets would both be observable. In Tier 3, the inputs used for valuation are not observable or transparent and assumptions have to be made about how market participants would price the underlying assets. The University does not have any Tier 3 assets. Investments are classified based on the lowest level of input that is significant to the fair value measurement.

The University analyzes all financial instruments with features of both liabilities and equity under the FASB accounting standard for such instruments. Under this standard, financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

Investments consisted of the following at June 30, 2026 (in thousands):

Investments	Tier 1 (Quoted Prices in Active Markets)	Tier 2 (Significant Observable Inputs)	Total Investments at Measured Fair Value	Investments Measured at NAV	Total
Short term money funds and cash [(a)]	$ 42,262	$ 25,902	$ 68,164	$ -	$ 68,164
Domestic equity [(b)]	187,640	-	187,640	532,320	719,960
International equity [(b)]	59,141	-	59,141	254,071	313,212
Hedge funds:					
Long/short equity [(c)]	-	-	-	68,178	68,178
Absolute return [(d)]	-	-	-	82,183	82,183
Enhanced fixed income [(e)]	-	-	-	93,542	93,542
Fixed income [(f)]	155,693	6,641	162,334	-	162,334
Partnerships:					
Private equity [(g)]	-	-	-	1,191,055	1,191,055
Private and public real assets [(h)]	-	-	-	140,105	140,105
Total investments at fair value by tier	$ 444,736	$ 32,543	$ 477,279	$ 2,361,454	2,838,733
Real estate and royalty interests at original cost or appraised value	-	-	-	-	19,218
Investment receivables and other at cost or appraised value	-	-	-	-	34,982
Total investments valued at other than fair value	-	-	-	-	54,200
Total investments	-	-	-	-	$ 2,892,933
Deposits in trust:					
Short term money funds and cash [(a)]	$ 25,387	$ -	$ 25,387	$ -	$ 25,387
Total deposits in trust at fair value by tier	$ 25,387	$ -	$ 25,387	$ -	$ 25,387

See annotations on page 16.

Investments consisted of the following at June 30, 2025 (in thousands):

Investments	Tier 1 (Quoted Prices in Active Markets)	Tier 2 (Significant Observable Inputs)	Total Investments at Measured Fair Value	Investments Measured at NAV	Total
Short term money funds and cash [a]	$ 111,797	$ 56,258	$ 168,055	$ -	$ 168,055
Domestic equity [b]	121,965	-	121,965	384,618	506,583
International equity [b]	34,798	-	34,798	252,192	286,990
Hedge funds:					
Long/short equity [c]	-	-	-	80,388	80,388
Absolute return [d]	-	-	-	127,990	127,990
Enhanced fixed income [e]	-	-	-	104,442	104,442
Fixed income [f]	50,805	6,387	57,192	-	57,192
Partnerships:					
Private equity [g]	-	-	-	969,889	969,889
Private and public real assets [h]	-	-	-	149,361	149,361
Total investments at fair value by tier	$ 319,365	$ 62,645	$ 382,010	$ 2,068,880	$ 2,450,890
Real estate and royalty interests at original cost or appraised value	$ -	$ -	$ -	$ -	$ 19,218
Investment receivables and other at cost or appraised value	-	-	-	-	37,777
Total investments valued at other than fair value	-	-	-	-	56,995
Total investments	-	-	-	-	$ 2,507,885
Deposits in trust:					
Short term money funds and cash [a]	55,338	-	55,338	-	$ 55,338
Domestic equities [b]	645	-	645	-	645
Fixed income [f]	-	10,698	10,698	-	10,698
Total deposits in trust at fair value by tier	$ 55,983	$ 10,698	$ 66,681	$ -	$ 66,681

See annotations on page 17.

In accordance with ASC 820, fair values are determined by the use of calculated net asset value per ownership share. As of June 30, 2026, the University investments that feature net asset value per share are as follows:

	Fair Value (In thousands)	Unfunded Commitments	Redemption Frequency If Currently Eligible	Redemption Notice Period
Domestic and international equities [b]	$ 786,391	$ -	Daily, monthly, quarterly, yearly	28–120 days
Equity long/short hedge funds [c]	68,178	-	Quarterly	45–90 days
Absolute return hedge funds [d]	82,183	-	Monthly, quarterly, semi-annual	15–90 days
Enhanced fixed income hedge funds [e]	93,542	9,178	Quarterly	180 days
Private equity [g]	1,191,055	467,463	N/A	N/A
Private and public real assets [h]	140,105	20,931	N/A	N/A
Total	$ 2,361,454	$ 497,572		

Annotations are applicable to page 14 in addition to above table.

[a] This category includes investments in money market accounts as well as cash and cash equivalents.

[b] This category includes direct ownership of equities, mutual funds, and investments in partnerships (valued at NAV) that invest primarily in common stocks across various sectors and market caps and across different geographic regions. 100% of these investments were valued using NAV. Of the NAV investments approximately 52% of the value of this category were liquid as of June 30, 2026. Most of these funds do not normally short or employ leverage.

[c] This category includes investments in hedge funds that invest primarily in equities, both long and short. Managers of these funds have the ability to shift investments by geography, sector, and exposure, both on a net and gross basis. NAV investments representing approximately 81% of the value of this category were liquid as of June 30, 2026. Generally, restriction periods range from one to three months as of June 30, 2026.

[d] This category is comprised of low net or market neutral equity, event-driven, relative value, carbon markets, and credit strategies, and provides a consistent return, with low volatility and limited correlation to equity and fixed income markets. NAV investments representing approximately 47% of the value of this category were liquid as of June 30, 2026. Generally, restriction periods range from one to ten months as of June 30, 2026.

[e] This category includes investments in hedge funds and private capital funds where managers pursue opportunistic exposure to distressed, high-yield debt, and private and opportunistic credit. The managers may also hold positions in post-bankruptcy reorg equity and other derivative instruments. The goal is to provide an attractive risk-adjusted return while targeting outperformance over the broader high-yield markets. NAV investments representing approximately 0% of the value of this category were liquid as of June 30, 2026.

[f] This category includes direct ownership of domestic and international corporate and governmental bonds and notes, as well as mutual funds owning such investments. There were no investments within this category as of June 30, 2026.

[g] This category includes private equity partnerships, including buyout, growth equity, venture capital, and distressed investment firms. These investments cannot be redeemed but do receive distributions as the underlying investments are liquidated. Most funds have a primary term of ten years.

(h) This category includes several partnerships in natural resources and US real estate funds. These investments cannot be redeemed but do receive distributions as the underlying investments are liquidated. Most funds have a primary term of ten years.

In accordance with ASC 820, fair values are determined by the use of calculated net asset value per ownership share. As of June 30, 2025, the University investments that feature net asset value per share are as follows:

	Fair Value (In thousands)	Unfunded Commitments	Redemption Frequency If Currently Eligible	Redemption Notice Period
Domestic and international equities [b]	$ 636,810	$ -	Daily, monthly, quarterly, yearly	28–120 days
Equity long/short hedge funds [c]	80,388	-	Quarterly	45–90 days
Absolute return hedge funds [d]	127,990	-	Monthly, quarterly, semi-annual	15–90 days
Enhanced fixed income hedge funds [e]	104,442	11,941	Quarterly	180 days
Private equity [g]	969,889	415,760	N/A	N/A
Private and public real assets [h]	149,361	23,298	N/A	N/A
Total	$ 2,068,880	$ 450,999		

Annotations are applicable to page 15 in addition to above table.

(a) This category includes investments in money market accounts as well as cash and cash equivalents.

(b) This category includes direct ownership of equities, mutual funds, and investments in partnerships (valued at NAV) that invest primarily in common stocks across various sectors and market caps and across different geographic regions. 100% of these investments were valued using NAV. Of the NAV investments approximately 56% of the value of this category were liquid as of June 30, 2025. Most of these funds do not normally short or employ leverage.

(c) This category includes investments in hedge funds that invest primarily in equities, both long and short. Managers of these funds have the ability to shift investments by geography, sector, and exposure, both on a net and gross basis. Investments representing approximately 83% of the value of this category were liquid as of June 30, 2025. Generally, restriction periods range from one to three months as of June 30, 2025.

(d) This category is comprised of low net or market neutral equity, event-driven, relative value, carbon markets, and credit strategies, and provides a consistent return, with low volatility and limited correlation to equity and fixed income markets. NAV investments representing approximately 61% of the value of this category were liquid as of June 30, 2025. Generally, restriction periods range from one to ten months as of June 30, 2025.

(e) This category includes investments in hedge funds and private capital funds where managers pursue opportunistic exposure to distressed, high-yield debt, and private and opportunistic credit. The managers may also hold positions in post-bankruptcy reorg equity and other derivative instruments. The goal is to provide an attractive risk-adjusted return while targeting outperformance over the broader high-yield markets. Investments representing approximately 0% of the value of this category were liquid as of June 30, 2025.

(f) This category includes direct ownership of domestic and international corporate and governmental bonds and notes, as well as mutual funds owning such investments. There were no investments within this category as of June 30, 2025.

(g) This category includes private equity partnerships, including buyout, growth equity, venture capital, and distressed investment firms. These investments cannot be redeemed but do receive distributions as the underlying investments are liquidated. Most funds have a primary term of ten years.

(h) This category includes several partnerships in natural resources and US real estate funds. These investments cannot be redeemed but do receive distributions as the underlying investments are liquidated. Most funds have a primary term of ten years.

Endowment dividend and interest (loss) income, net of expenses, amounted to approximately $(9.1) million and $8.8 million, respectively, for the years ended June 30, 2026 and 2025. In accordance with the University's endowment spending policy, $105.1 million and $81.2 million of accumulated gains were used to fund current operations for the years ended June 30, 2026 and 2025, respectively. Unrestricted investment income and gains consist primarily of earnings on unspent bond proceeds and other amounts.

Net assets with restrictions at June 30, 2026 and 2025 include annuity, life income, and other investments at fair value of approximately $57.2 million and $56.1 million, respectively.

Net assets with restrictions at June 30, 2026 and 2025 include the investment assets at fair value of the Foundation that amounted to $158.2 million and $139.6 million, respectively. The University is the sole beneficiary of the Foundation, and a majority of the Foundation's directors are members of the University's board of administrators. For the years ended June 30, 2026 and 2025, income from the Foundation, which is restricted to specific purposes, amounted to approximately $2.9 million and $3.5 million, respectively.

Total investment return, net of investment management fees of $33.9 million and $32.8 million for 2026 and 2025, respectively, is composed of the following for the years ended June 30, 2026 and 2025 (in thousands), including a $142.5 million gain on the 2026 sale-leaseback transaction (Note 17), which is included in net realized and unrealized gains:

	2026	2025
Operating:		
Endowment income	$ 96,207	$ 93,299
Investment income and gains—net	11,117	11,842
Total operating return	107,324	105,141
Non-operating:		
Net realized and unrealized gains	553,397	222,583
Accumulated gains used for spending	(105,151)	(81,249)
Total non-operating return	448,246	141,334
Total investment return	$ 555,570	$ 246,475

7. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The University's financial assets available within one year of the balance sheet date for general expenditure as of June 30, 2026 and 2025 (in thousands):

	2026	2025
Total assets, at year end	$ 5,279,825	$ 4,622,624
Less nonfinancial assets:		
Property, plant and equipment—net	(1,690,344)	(1,611,456)
Right of use assets—operating leases	(169,157)	(62,461)
Prepaid expenses and other assets	(19,443)	(37,029)
Financial assets, at year end	3,400,881	2,911,678
Less those unavailable for general expenditure within one year due to—contractual or donor-imposed restrictions:		
Donor restrictions for specific purposes	(2,773,768)	(2,412,030)
Deposits in trust restricted for specific purposes	(25,387)	(66,681)
Federal student loan funds contractually repayable	(7,237)	(8,996)
Financial assets available to meet cash needs for general expenditures within one year	$ 594,489	$ 423,971

In addition to these available financial assets, a significant portion of the University's annual expenditures are funded by current year operating revenues. The University has also adopted a Cash Management Investment Policy which outlines liquidity objectives surrounding the investment of excess cash until needed to meet cash flow requirements. As indicated in Note 11, the University maintains $230 million in lines of credit if needed for short term seasonal fluctuations.

8. NET ASSETS

Net assets with restrictions at June 30, 2026 and 2025 (in thousands) were as follows:

	2026	2025
Assets required to be held in perpetuity	$ 961,642	$ 926,457
Assets required to be held for a specific purpose	1,691,791	1,441,219
Assets subject to passage of time (contributions receivable)	120,335	44,354
Total	$ 2,773,768	$ 2,412,030

Net assets without restrictions at June 30, 2026 and 2025 (in thousands) were as follows:

	2026	2025
Undesignated	$ 495,392	$ 336,479
Funds functioning as endowment	436,750	357,011
Total	$ 932,142	$ 693,490

Net assets released from net assets with donor restrictions at June 30, 2026 and 2025 (in thousands) were as follows:

	2026	2025
Satisfaction of purpose restrictions—endowment spending	$ 45,056	$ 71,984
Satisfaction of purpose restrictions—operating and capital	27,362	25,276
Satisfaction of time restrictions—operating and capital	17,287	11,393
Total	$ 89,705	$ 108,653

9. ENDOWMENT FUNDS AND DISCLOSURES UNDER ASC 958-205: NOT-FOR-PROFIT ENTITIES-PRESENTATION OF FINANCIAL STATEMENTS

Management for the University, with the board of administrator's concurrence, has interpreted the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) as not expressly requiring the preservation of purchasing power (real value) for donor-restricted endowment funds absent donor stipulations to the contrary.

The University classifies as net assets with restriction the original value of gifts donated for permanent endowment, any subsequent gifts to such endowments, unrealized gains (losses) and accumulations subsequently made at the direction of the applicable donor instrument.

Endowment funds, net asset composition as of June 30, 2026 and 2025 (in thousands):

	2026		
	Without Restriction	With Restriction	Total
Donor restricted endowment funds	$ -	$ 2,401,385	$ 2,401,385
Board designated endowment funds	436,750	-	436,750
Total endowment funds	$ 436,750	$ 2,401,385	$ 2,838,135

	2025		
	Without Restriction	With Restriction	Total
Donor restricted endowment funds	$ -	$ 2,113,033	$ 2,113,033
Board designated endowment funds	357,011	-	357,011
Total endowment funds	$ 357,011	$ 2,113,033	$ 2,470,044

Changes in endowment funds, net assets for the years ended June 30, 2026 and 2025 (in thousands):

	2026		
	Without Restriction	With Restriction	Total
Net assets—beginning of year	$357,011	$2,113,033	$2,470,044
Investment return—net appreciation (realized and unrealized)	52,882	351,104	403,986
Total investment return	52,882	351,104	403,986
New gifts	35,031	34,225	69,256
Endowment assets used for expenditure	(8,174)	(96,977)	(105,151)
Total noninvestment changes	26,857	(62,752)	(35,895)
Net assets—end of year	$436,750	$2,401,385	$2,838,135

	2025		
	Without Restriction	With Restriction	Total
Net assets—beginning of year	$325,906	$1,928,088	$2,253,994
Investment return—net appreciation (realized and unrealized)	30,154	190,608	220,762
Total investment return	30,154	190,608	220,762
New gifts	12,807	63,730	76,537
Endowment assets used for expenditure	(11,856)	(69,393)	(81,249)
Total noninvestment changes	951	(5,663)	(4,712)
Net assets—end of year	$357,011	$2,113,033	$2,470,044

Composition of Endowed Funds—The University's endowment fund assets are managed around asset components with different characteristics. These are pooled endowment funds, funds managed under the Louisiana Education Quality Support Fund (LEQSF), separately invested endowment funds, and University-owned real estate.

The approximate asset composition of these funds at June 30, 2026 and 2025 is as follows:

	2026		2025	
Pooled funds	$ 2,233,231	*	$ 1,935,839	*
LEQSF pooled funds	304,708		275,530	
Separately invested funds	238,882	**	210,198	**
Contributions receivable	31,159		30,877	
Investment income receivables and other	30,155		17,600	
Total endowment related net assets	$ 2,838,135		$ 2,470,044	

* This category includes $16.6 million in University-owned real estate that returned approximately $0.3 million and $0.3 million, respectively, in net rents and royalties for the years ended June 30, 2026 and 2025.

** This category includes an investment of approximately $0.1 million and $1.4 million in Murphy Oil Corporation common stock at June 30, 2026 and 2025, respectively.

Return Objectives and Risk Parameters—The University has adopted endowment investment and spending policies relative to its pooled endowment funds that attempt to provide a predictable stream of funding to programs supported by its endowment while ensuring that purchasing power of the assets does not decline over time. The pooled endowment assets are invested long term in a manner intended to produce results that exceed the rate of inflation, plus the payout percentage.

The Board of Regents of Louisiana (BOR) provides investment guidelines for LEQSFs that are more restrictive in terms of investment choices that are available. Accordingly, these funds are managed with the expectation of lower volatility and with a bias toward preservation of capital. Even so, the long-term expectation is that these funds will generally return inflation, plus 5%.

Separately invested funds are managed to meet donor expectations.

Strategies Employed for Achieving Objectives—To satisfy its long-term rate of return objectives, the University relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The University targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policies and Investment Objectives—The University has a policy with respect to its pooled endowment funds of appropriating for distribution each year approximately 5% of its pooled endowment fund's average fair value over the prior 12 quarters through the calendar year-end preceding the fiscal year in which the distribution is planned.

This policy is consistent with the objective of maintaining the purchasing power of the endowment assets, as well as to provide additional real growth through investment return. In the years ended June 30, 2026 and 2025, the University used approximately $89.2 million and $72.6 million, respectively, in pooled endowment assets for spending.

The BOR provide spending guidelines for those accounts that are matched by state funds through the LEQSF program. Those guidelines generally provide for preservation of capital and by averaging the fund values of the previous five years. Generally, values that fall below the CPI-adjusted balances will forgo a distribution in the subsequent year. In fiscal 2014, the BOR permanently suspended application of the CPI feature of its payout formula, thus allowing payouts when fund value is higher than original fund corpus. For the years ended June 30, 2026 and 2025, the University used approximately $10.7 million and $12.4 million, respectively, in such assets for spending.

Separately invested funds generally produce dividends and interest that are then made available for spending. For the years ended June 30, 2026 and 2025, such items totaled approximately $5.3 million and $5.0 million, respectively.

From time to time, the fair value of assets associated with individual endowment funds may fall below the level that the donor or UPMIFA requires the University to maintain as a fund of perpetual duration. These deficiencies, if any, are monitored by management. No significant deficiencies exist as of June 30, 2026 or June 30, 2025; such deficiencies are temporary.

Endowment Assets used for Spending—The University made $105.1 million and $81.2 million of endowment assets available for spending in the years ended June 30, 2026 and 2025, respectively.

10. PROPERTIES, PLANT, AND EQUIPMENT—NET

Property, plant, and equipment—net consist of the following at June 30, 2026 and 2025 (in thousands):

	2026	2025
Land	$ 48,191	$ 45,523
Buildings and improvements	2,034,402	1,813,956
Equipment	344,547	346,048
Library books and materials	309,264	289,434
Construction in progress	90,133	213,234
Property, plant, and equipment, gross	2,826,537	2,708,195
Less accumulated depreciation	(1,136,193)	(1,096,739)
Property, plant, and equipment—net	$ 1,690,344	$ 1,611,456

The University capitalizes interest related to construction of major facilities. Capitalized interest is recorded as part of the related asset and is amortized over the asset's estimated useful life. Capitalized interest amounted to $5.4 million and $5.9 million for the years ended June 30, 2026 and 2025, respectively.

Purchases of property, plant, and equipment included in accounts payable as of June 30, 2026 and 2025 total $16.2 million and $23.6 million, respectively.

11. NOTES PAYABLE AND LINES OF CREDIT

Notes payable at June 30, 2026 and 2025 consist of the following (in thousands):

	2026	2025
Term note dated July 20, 2018. Principal amounts vary from $0.125 million quarterly in fiscal 2019, to $1.0745 million by fiscal 2030. A final payment of $5.0 million is due on April 1, 2033. Interest is borne at SOFR plus 91.448 basis points (4.53% and 5.24% at June 30, 2026 and 2025, respectively).	$ 24,018	$ 24,718
Term delayed draw note dated July 20, 2018. Proceeds were made over 8 quarterly draws of $3.125 million. Principal payments commence on July 1, 2020 with a quarterly payment of $0.1575 million and conclude with a quarterly payment of $1.0825 million on April 1, 2033. Interest is borne at SOFR plus 91.448 basis points (4.53% and 5.24% at June 30, 2026 and 2025, respectively).	20,540	21,400
Term loan dated May 30, 2025. Principal payments begin in fiscal 2028 for $5.6 million and continue through fiscal 2040 with final payment of $10.2 million. Interest is fixed at 4.9% with interest payments due monthly.	100,000	100,000
Total notes payable	$ 144,558	$ 146,118

The University had $230 million and $190 million with five banks to meet short-term seasonal cash requirements, if needed, at June 30, 2026 and 2025. The lines as of June 30, 2026 expire as follows: $50 million on March 10, 2027, $40 million on April 16, 2027, $70 million on January 22, 2027, $50 million on February 27, 2027 and $20 million on July 12, 2027. Principal is payable upon demand. At June 30, 2026 and 2025, there was $0 and $0, respectively, drawn on these lines. Interest rates applicable to these lines are based on several defined indices. Additionally, the $70 million and $20 million lines of credit expiring January 22, 2027 and July 12, 2027, respectively, each contain an accordion provision which would make $20 million available upon request, for a total of $40 million.

On July 20, 2018, the University refinanced its term note payable with a balance of $28.468 million at June 30, 2018 with another bank. The new note reflects an improvement in the interest rate to SOFR plus 91.448 basis points. Principal amounts vary from $0.125 million quarterly in fiscal 2019, increasing substantially to $1.0745 million by fiscal 2030. A final payment of $5.0 million is due on April 1, 2033.

Additionally, the University executed a $25 million delayed term note with the same bank on July 20, 2018 at the same interest rate (SOFR plus 91.448 basis points). Proceeds were drawn over eight quarterly draws of $3.125 million. Principal payments commence on July 1, 2020 with a quarterly payment of $0.1575 million and conclude with a quarterly payment of $1.0825 million on April 1, 2033.

The University executed the new $100 million term note payable on May 30, 2025 in order to finance various capital projects and strategic initiatives.

12. BONDS PAYABLE

Bonds payable consist of the following at June 30, 2026 and 2025 (in thousands):

	2026	2025
Tax exempt Louisiana Public Facilities Authority Refunding Revenue Bonds Series 2007A-2 with annual principal payments of $1,220 to $2,970 from 2015 through 2036, bearing interest at 67% of Three Month SOFR plus 70 basis points. The rates in effect at June 30, 2026 and 2025 were 4.27% and 3.77%, respectively.	24,730	26,675
The Administrators of the Tulane Educational Fund Series 2007C Taxable Refunding Revenue Bonds with annual principal payments ranging from $2,345 to $7,590 from 2016 through 2036, bearing interest at three month SOFR plus 30 basis points. The rates in effect at June 30, 2026 and 2025 were 5.62% and 4.89%, respectively.	59,780	64,115
Tax exempt Louisiana Public Facilities Authority Revenue Bond Series 2013B with annual maturities of $11,785 to $13,705 from 2038 through 2040, fixed interest rates from 4% to 5%.	38,650	38,650
The Administrators of the Tulane Educational Fund Series 2013C Taxable Refunding Revenue Bonds with annual principal payments ranging from $1,380 to $6,700 from 2042 to 2048, fixed interest rate of 5.0%.	36,985	36,985
The Administrators of the Tulane Educational Fund Series 2013D Taxable Refunding Revenue Bonds with annual principal payments ranging from $6,035 to $8,200 from 2042 to 2048, fixed interest rate of 5.25 %	49,500	49,500
Tax exempt Louisiana Public Facilities Authority Revenue and Refunding Bond Series 2016A with principal payments ranging from $1,240 to $13,760 from 2017 to 2046. Fixed interest rates with an average rate of 4.602%.	113,495	121,850
The Louisiana Public Facilities Authority Taxable Revenue and Refunding Bonds Series 2016B with principal payments ranging from of $4,170 to $11,475 from 2041 to 2051. Fixed interest rates with an average rate of 4.346%.	91,820	91,820
Tax Exempt Louisiana Public Facilities Authority 2017A Revenue and Refunding Bonds principal payments ranging from $605 to $6,755 from 2018 to 2050. Fixed interest rates with an average rate of 4.436%.	34,905	37,320
The Louisiana Public Facilities Authority 2017B Taxable Revenue Bonds with principal payments ranging from $2,865 to $4,225 from 2018 to 2027. Fixed interest rates with an average rate of 3.119%.	7,615	10,480
Tax Exempt Louisiana Public Facilities Authority Revenue and Refunding Bond Series 2020A with principal payments ranging from $2,570 to $15,145 from 2020 to 2050. Fixed interest rates with an average rate of 4.63%.	175,480	179,070
Tax Exempt Louisiana Public Facilities Authority Revenue and Refunding Bond Series 2023A with principal payments ranging from $1,865 to $20,510	160,525	162,390
The Louisiana Public Facilities Authority 2024A Revenue Bonds with principal payments ranging from $1,345 to $17,060	79,825	81,170
	873,310	900,025
Bond underwriters net premium and discount	75,610	79,207
Deferred financing costs	(8,340)	(8,825)
Bonds payable	$940,580	$970,407

The 2007 Series A-2 series were used to redeem $61 million in previously issued taxable bonds. The 2007 Series B proceeds were used to escrow $31.820 million toward redemption of certain 1997 tax-exempt issues. The 2007 Series C proceeds were applied toward escrows established to defease portions of six previous tax-exempt issues and three previous taxable issues.

The University issued tax-exempt bonds in 2013 through the LPFA (2013A and B Series) to support stadium construction, undergraduate dormitory construction, and medical school and uptown campus infrastructure improvements. Taxable bonds Series 2013C provided financing for similar projects.

The University also issued taxable bonds (Series 2013D) to refund $42.27 million of 2007 Series A-1 bonds and $8.43 million of 2007 Series B bonds.

During the year ended June 30, 2017, the University issued tax-exempt and taxable bonds through the LPFA (2016A and B Series) to refinance outstanding 2007 Series A-1 bonds, support business school construction, purchase energy conservation equipment and improvements and other campus improvements. In connection with the issuance of the 2016A and 2016B Series bonds, unamortized debt issuance costs included in the loss on early extinguishment of debt totaled $2.7 million and reflects a noncash financing activity.

During the year ended June 30, 2018, the University issued tax-exempt and taxable bonds through the LPFA (2017A and B Series), to refinance outstanding 2007 Series B bonds, support dining and student commons construction, and various infrastructure projects.

On August 4, 2020, the University issued tax-exempt bonds (2020A Series) dedicated for capital projects, including the construction of a new housing facility, a new science and research facility and the renovation of various academic buildings, with the remaining proceeds used for the refinancing of the Series 2009 and Series 2010 bonds.

In March 2022, the University defeased $20.3 million of tax exempt bonds, including $2.4 million of the LPFA 2013B Series, $8.5 million of the LPFA 2016A Series, $1.1 million of the LPFA 2017A Series and $8.3 million of the LPFA 2020A Series. In connection with this defeasance, unamortized debt issuance costs and premium amounts were included in the gain on early extinguishment of debt of approximately $1.0 million and reflects a noncash financing activity.

On February 1, 2023, the University issued tax-exempt bonds (2023A Series) primarily dedicated for capital projects, including the construction of a new housing facility, the renovation of an academic building on the Uptown campus, as well as various other infrastructure projects. The remaining proceeds were used for the refinancing of a portion of the 2013B bonds.

On June 18, 2024, the University issued tax exempt bonds (2024A Series) primarily dedicated for capital projects, including the construction of educational and administrative offices on both the Uptown and Downtown campuses, athletic facilities, the implementation of an enterprise resource planning system, as well as various other infrastructure projects.

The annual principal maturities for bonds payable at June 30, 2026 are as follows (in thousands):

Fiscal Year	
2027	$ 28,605
2028	28,900
2029	29,210
2030	26,915
2031	27,120
Thereafter	732,560
Total	$ 873,310

All of the above described outstanding bonds payable, excluding the mortgage bonds payable, are general obligations of the University. The University is required to comply with certain covenants that, if not met, limit the incurrence of additional certain long-term indebtedness and the sale of certain assets. Management believes the University was in compliance with its covenants at June 30, 2026 and 2025.

13. REVENUE RECOGNITION

As presented in the Statement of Activities, the University has various sources of operating revenue. The following revenues are presented in accordance with ASU No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*:

Tuition and Fees—Net—Student tuition and fees are recorded as revenues during the year the related services are rendered. Advance payments are recorded as deferred revenue. Financial aid provided by the University is recorded as a reduction to tuition and fees.

Government Grants and Contracts—Grant and contract revenue is recognized when the conditions upon which they depend are substantially met, which primarily is when qualifying expenses or activities occur. Advance payments are recorded as deferred revenue.

Private Gifts and Grants—Private gifts and grants are recognized when donor-imposed restrictions, if any, are met.

Medical Group Practice, Labs, and Clinics—The University's medical school faculty provide professional services to patients, the Tulane University Hospital and Clinic, other joint venture hospitals, and certain community hospitals. Under these agreements, professional revenues are distributed in accordance with specified formulas, generally in the year earned. Other revenues, such as those that relate to labs and clinics are also recorded in this caption. Expenses directly related to operation of the group practices such as physician compensation are recorded in the expense caption entitled "Medical Group Practice". Other supporting expenditures such as the operation of certain labs and treatment centers are recorded in the "Instruction and Academic Support" and "Public Service" captions.

The University's Medical Group Practice provides care to patients who meet certain criteria without charge or at amounts less than its established rates. Records of charges foregone for services and supplies furnished under the charity care policy are maintained to identify and monitor the level of charity care provided. Because the University does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. The University estimates its costs of care by identifying certain accounts in whole, or in part, as charity care during the year. The charges for services and supplies to those accounts are considered charity care. The University's gross charity care charges include only services provided to patients who are unable to pay and qualify under the University's charity care policy. During the years ended June 30, 2026 and 2025, the estimated costs incurred by the University to provide care to patients who met certain criteria under its charity care policy were approximately $1.2 million and $1.5 million, respectively.

Auxiliary Enterprises—This category represents revenues mainly related to housing and dining, also known as room and board. Payments from students for these services are recorded as revenues during the year the related services are rendered.

Significant Judgments—Significant judgment is required in determining the appropriate approach to applying the revenue recognition criteria. While Topic 606 is generally applied to an individual contract with a customer, as a practical expedient, the University applies this guidance to a portfolio of contracts (or performance obligations) with similar characteristics. The University reasonably expects that the effects of applying this guidance to the portfolio would not differ materially from applying the guidance to the individual contracts (or performance obligations) within the portfolio. For tuition and fees, as well as room and board, which is included within auxiliary enterprises revenues, the University has determined that students can be grouped into a single portfolio for each of these three performance obligations. Based on the University's experience, students at different campuses, or in different programs have similar characteristics concerning the University's approach to revenue recognition. Agreements concerning enrollment, student financial responsibility, housing, and dining plans each contain terms which clarify the performance obligations and eligibility for refunds or fee adjustments. These agreements are fundamentally the same regardless of the program of study. For contracts with customers not pertaining to tuition and fees, room, and board, the University generally applies the revenue recognition guidance on an individual contract basis.

Significant judgment is also required to assess collectability. See Note 3, Accounts and Other Receivables—net, and Note 4, Contributions Receivable—net, for additional information concerning these receivables and their collectability, including related allowances for credit losses. Given the nature of the University's contracts with customers, there are no incremental costs of obtaining a contract and no significant financing components. During the fiscal year, there were no significant changes in the judgements affecting the determination of the amount and timing of revenue from contracts with customers.

14. DISCLOSURE OF FAIR VALUE OF FINANCIAL INSTRUMENTS

The estimated fair value of all significant financial instrument amounts has been determined by the University using available market information and appropriate valuation methodologies. The following methods and assumptions were used to estimate the fair value of each class of financial instrument.

Accounts and Contributions Receivable—The University considers the carrying amounts of these financial instruments to approximate fair value.

Loans Receivable—Loans receivable are amounts principally due from students under federally sponsored programs that are subject to significant restrictions. Accordingly, it is not practical to determine fair value.

Investments—Investments at fair value were approximately $2,838.7 million and $2,450.9 million at June 30, 2026 and 2025, respectively. Market values are used when available. Other investments totaling approximately $54.2 million and $57.0 million at June 30, 2026 and 2025, respectively, are reported at carrying values because it was not practical to apply fair valuation techniques and application of such techniques was not expected to result in materially different values (see Note 6).

Bonds and Notes Payable—The fair value was approximately $1,014.5 million and $1,034.5 million at June 30, 2026 and 2025, respectively. The fair value was estimated using rates currently available for debt with similar terms and remaining maturities.

Other—The University considers the carrying amounts of all other financial instruments to be a reasonable estimate of fair value.

15. RETIREMENT PLANS

Retirement benefits for substantially all employees are provided through the Teachers Insurance and Annuity Association and the College Retirement Equities Fund. Under these defined contribution plans, contributions are applied, as directed by each participant, to annuities and/or to the purchase of shares or participation units in a variety of mutual funds. The amount of contributions made by the University is based upon the employee's salary. Plan contributions are funded as they accrue. For the years ended June 30, 2026 and 2025, employer contributions to the plans were approximately $38.2 million and $33.7 million, respectively.

16. PROFESSIONAL LIABILITY INSURANCE

The University maintains a self-insurance program for professional medical services rendered by its medical faculty, including residents and interns, and is a qualified self-insured entity under the Louisiana Patient Compensation's fund. Until May 2026, the University maintained trust fund assets in order to fund any potential liabilities. Accordingly, as of June 30, 2025, the trust fund assets of $12.1 million and associated liabilities of $11.4 million were included in unrestricted net assets. As of May 2026, the University now carries professional liability insurance through Olive and Blue Insurance Company.

During 1976, the State of Louisiana enacted the Louisiana Medical Malpractice Act which created a statutory limit of $500,000 for each medical professional liability claim brought against a private healthcare provider who is qualified with the Louisiana Patient's Compensation Fund. Under the Act, each qualified provider's limitation of liability can be up to $100,000 with the Louisiana Patient's Compensation Fund being liable for the remaining $400,000 under the statutory limit. The constitutionality of the statutory limit has been upheld by the Louisiana Supreme Court but is subject to its review at any time. The University participates in the Louisiana Patient's Compensation Fund with all of its healthcare providers qualified and entitled to the statutory limitation of liability. Therefore, for any claim filed against a University provider, liability is $100,000 with additional coverage up to $400,000 per claim provided by the Louisiana Patient's Compensation Fund. The University carries commercial liability insurance for claims that might exceed amounts funded by the self-insurance trust fund or the State Insurance Fund.

17. COMMITMENTS AND CONTINGENCIES

Amounts received and expended by the University under various federal and state programs are subject to audit by governmental agencies. Management believes that adjustments, if any, that might result from such audits would not have a significant impact upon the financial position of the University.

The University is a party to various litigation and other claims, the outcome of which cannot be presently determined. Management's opinion is that the outcome of such matters would not have a significant effect upon the University's financial position or statement of activities.

Lessee Disclosures

As a lessee, the University analyzes each lease agreement to determine whether it should be classified as an operating or finance lease. In addition, the University evaluates service contracts that involve the use of an identified asset (such as property, plant, or equipment) to determine if the contract contains a lease. As of June 30, 2026 and 2025, the University has no finance leases. For operating leases, the University recognizes in the financial statements a right-of-use-asset and a corresponding lease liability, initially measured at the present value of the lease payments. Payments made on the lease liability, as well as the amortization of the right-of-use asset are recognized on the financial statement line of the lessee department over the term of the lease on a straight-line basis in the financial statements. Variable lease costs such as various supply and sundry costs and other operating costs are expensed as incurred. Cash payments for operating leases are classified within the operating activities in the financial statements. As the University's leases do not provide an implicit rate, the University has used an estimated incremental borrowing rate based on the information available at July 1, 2022, the University's adoption date, in

determining the present value of lease payments. For all lease agreements, the University combines lease and non-lease components. The University has elected the short-term lease exemption and materiality expedient and therefore does not recognize a right-of-use asset and related lease liability for lease arrangements with an original term of 12 months or less or total lease payments less than $0.1 million.

The University leases certain real property and equipment. These leases are classified as operating leases and have lease terms ranging up to 20 years. As of June 30, 2026 and 2025, the University had right-of-use assets of $169.2 million and $62.4 million, and corresponding lease liabilities of $168.2 million and $61.6 million, respectively, for the future obligations of the leases discounted by the University's estimated incremental borrowing rate of at the time of lease inception, which was 3.956% for the majority of the leases. The rates for any new leases for the years ended June 30, 2026 and 2025 were 4.614% and 4.815%, respectively.

On May 14, 2026, the University completed a sale-leaseback transaction involving the 1440 Canal Street building in downtown New Orleans. The transaction was financed through the issuance of approximately $180.5 million of tax-exempt and taxable municipal bonds, which were loaned to a non-profit foundation to acquire the building. Under the terms of the agreement, Tulane entered into a 15-year lease with two 10-year renewal options. The present value of the lease obligations is approximately $117.0 million. Additionally, a residual value guaranty exists if Tulane does not renew the lease and the proceeds from the sale of the property are insufficient to satisfy the remaining debt obligations. The base lease term expires in 2041, with the potential for extensions through 2061. The sale of the building resulted in the retirement of property, plant and equipment with a net book value of $19.3 million and a recognition of a gain on the sale of $145.2 million, which is reflected in the without restriction column of the net realized and unrealized gains line.

Weighted-average remaining lease term for the operating leases was approximately 12.8 and 8.11 years for the years ended June 30, 2026 and 2025, respectively. The weighted-average discount rate for the operating leases was 4.61% and 4.34% as of June 30, 2026 and 2025, respectively.

The components of lease expense were as follows:

	2026	2025
Operating lease expense	$ 13,136	$ 13,575
Short-term lease expense	727	1,184

Operating and short-term lease costs are included in the appropriate functional expense line on the University's statements of activities.

The table below summarizes the undiscounted cash flows for future lease liability payments for the years ended June 30 (in thousands):

Fiscal Year	Amount
2027	$ 12,788
2028	12,047
2029	16,940
2030	16,596
2031	16,583
Thereafter	158,135
Total minimum lease payments	233,089
Less amounts representing interest	(64,867)
Total lease liabilities—operating	$ 168,222

Total lease payments amounted to approximately $13.9 million and $14.6 million, respectively, for the years ended June 30, 2026 and 2025.

Lessor Disclosures

Operating Lease Agreements—The University leases office and other rental space to other businesses. Lease income for the years ended June 30, 2026 and 2025 was approximately $3.1 million and $2.7 million respectively. Lease terms range from one to 10 years, with options of renewal for additional periods. All such property leases provide for minimum annual rentals and all rental revenue has been recorded on a straight-line basis.

Assets subject to operating lease agreements as of June 30, 2026 and 2025 were as follows:

	2026	2025
Land, buildings and improvements	$ 28,275	$ 28,275
Less accumulated depreciation	(2,090)	(1,972)
Net book value of assets subject to lease agreements	$ 26,185	$ 26,303

Following is a schedule by years of future minimum rental payments under operating leases as of June 30, 2026 (in thousands):

Fiscal Year	Amount
2027	$ 2,437
2028	2,131
2029	1,932
2030	1,896
2031	1,689
Thereafter	3,074
Total	$ 13,159

Energy Asset Commitments—In January 2022, Tulane University executed certain agreements with Bernhard MCC, LLC, together with its special purpose entity, 6823 Energy Partners, LLC ("Bernhard"), with detailed unconditional purchase obligations to Bernhard for energy optimization and design/build improvements and also for thermal service charges comprised of capacity charges and both energy and non-energy asset operations and maintenance charges. The terms of the agreement are 30 years and expire in December 2051.

In consideration for entering into these agreements, Bernhard paid Tulane $198 million in January of 2022. Additionally, Tulane committed to spend $84 million with Bernhard and other energy contractors within approximately 2 years for energy optimization services. The entire $84 million has been incurred as of June 30, 2026.

As part of its 30 year commitment to purchase thermal services and non-energy operations and maintenance charges, the total of fixed and determinable payments to be paid to Bernhard are as follows:

Fiscal Year	Amount
2027	$ 18,697
2028	18,995
2029	19,296
2030	19,605
2031	19,917
Thereafter	489,337
Total	$ 585,847

Interest Rate Collars and Swaps (in thousands)—The University has entered into interest rate swap agreements to fix variable interest rates when terms have been advantageous. The University is not required to post collateral under any of its outstanding swaps.

In January 2009, the University entered into a forward-starting swap of interest rates that became effective February 15, 2011 to hedge certain of the Series 2007C Bonds ("Swap A"). Under Swap A, which had an original notional amount of $103.1 million that amortizes with the Series 2007C Bonds, the University pays a fixed rate of 3.195% (as subsequently amended) and the swap provider pays a three-month US Dollar LIBOR rate. Swap A had an original termination date of February 2017. Commencing with the interest period beginning on August 15, 2023, the per annum interest rate on the 2007C Bonds in effect during an interest period will be equal to the Term Secured Overnight Financing Rate plus 0.26161% plus 30 basis points, and interest on the 2007C Bonds will accrue on the outstanding principal balance of the 2007C Bonds.

In a second swap arrangement that hedges the Series 2007A-2 Bonds, the University pays a fixed interest rate of 2.334% (as subsequently amended) and receives 67% of three-month LIBOR on an original notional amount of $62.2 million that amortizes with the Series 2007A-2 Bonds ("Swap B"). Swap B had an original termination date of February 2017. Commencing with the interest period beginning on August 15, 2023, the per annum interest rate on the Series 2007A-2 Bonds in effect during an interest period will be equal to 70 basis points plus the product of (A) and (B) where (A) is 67% and (B) is Term Secured Overnight Financing Rate plus 0.26161% basis points, and interest on the 2007A-2 Bonds will accrue on the outstanding principal balance of the 2007A-2 Bonds.

Swap A and Swap B were modified in July 2015 to extend their termination dates to February 15, 2036. In connection with these maturity date extensions, effective May 15, 2015, the fixed rate Swap A (current notional amount of $59,780), was amended to 3.1296%, and the fixed rate on the Swap B (current notional amount of $24,730) was amended to 2.1018%.

The combined values of the above agreements at June 30, 2026 and 2025 were approximately $4,132 and $3,113, respectively, as reflected in the line item accounts payable and accrued liabilities.

The fair value of the interest rate swap is based on the present value of the fixed and floating portions of the agreements and, therefore, is considered a Tier 3 input (see Note 6). A roll forward of the fair value measurements for the University's financial liability measured at estimated fair value on a recurring basis using significant unobservable (Tier 3) inputs for years ended June 30, 2026 and 2025 is as follows (in thousands):

	Fair Value Measurements Using Significant Unobservable Inputs (Tier 3) Total Realized/Unrealized Gains (Losses) Included in					
	Balance, July 1, 2025	Realized Gains (Losses)	Unrealized Gains (Losses)	Purchases, Sales, Issuances and Settlements	Transfer In and/or Out of Level 3	Balance, June 30, 2026
Interest rate swaps	$3,113	$ -	$1,019	$ -	$ -	$4,132

	Fair Value Measurements Using Significant Unobservable Inputs (Tier 3) Total Realized/Unrealized Gains (Losses) Included in					
	Balance, July 1, 2024	Realized Gains (Losses)	Unrealized Gains (Losses)	Purchases, Sales, Issuances and Settlements	Transfer In and/or Out of Level 3	Balance, June 30, 2025
Interest rate swaps	$5,582	$ -	$(2,469)	$ -	$ -	$3,113

Charity Hospital—The University entered into a purchase and sale agreement dated June 23, 2026, with a third party, private developer to transform the Charity Hospital building into a bioscience, teaching and discovery hub. The University anticipates a closing in fiscal year 2027 and will evaluate the impacts that may have on its financial statements as the transaction progresses.

18. HOSPITAL/CLINIC JOINT VENTURE

Effective March 31, 1995, the University entered into a joint venture agreement with Hospital Corporation of America (HCA), for the continued operation of the Tulane University Medical Center (TUMC). Under the joint venture agreement, a new entity, UHS, a Louisiana limited liability corporation, was formed. Through June 30, 2005, the University retained a 20% interest in UHS. Effective July 1, 2005, the University accepted a dilution in interest to 17.25% when HCA contributed Lakeside Hospital to the partnership. Under the terms of the joint venture agreement, the University provides services to UHS under a shared services agreement, an academic affiliation agreement, and other related agreements. These services include a variety of overhead services, such as plant operations and security, as well as a variety of direct and indirect medical educational and related services (the "UHS Agreement"). Additionally, the University leases to UHS the land upon which the hospital and clinic facilities are located, and leases office space to UHS and to HCA in a university-owned building.

Effective May 7, 2017, the UHS entered into an agreement with Epic Development, Inc., a subsidiary of HCA, to lease Lakeview Hospital, licensed as a 167-bed facility, in Covington, Louisiana for 15 years.

On October 10, 2022, the Board of Administrators of Tulane University ("Board") authorized a substantial realignment of the University's healthcare related operations.

Specifically, the Board authorized the purchase by the University of all the interests held by affiliates of HCA in UHS. UHS was formed by HCA and the University in 1995 and had operated TUMC in downtown New Orleans since that time. UHS also operated Lakeview Regional Medical Center in Covington, LA ("Lakeview") and Tulane Lakeside Hospital in Metairie, LA ("Lakeside").

As a result of the realignment, the University owned 100% of UHS. Simultaneously with the University's acquisition of HCA's interest in UHS, the University conveyed all its interests to Louisiana Children's Medical Center (LCMC). LCMC operates several hospitals in the New Orleans area, including East Jefferson General Hospital ("East Jeff"). LCMC became the sole owner of UHS. In addition to the transfer of the University's ownership interests in UHS to LCMC, the Board authorized the University to enter into an Academic Affiliation Agreement (AAA) with LCMC, replacing the UHS Agreement. Under the AAA, the Tulane University School of Medicine ("School of Medicine") became the primary medical school affiliate of LCMC at East Jeff, TUMC, Lakeside and Lakeview. Additionally, the School of Medicine relocated from TUMC in downtown New Orleans to East Jeff, as well as to certain other LCMC clinical facilities and the School of Medicine's teaching, research, and clinical programs. Now that this relocation is complete, TUMC in downtown New Orleans is being repurposed for other strategic initiatives consistent with the AAA. The University owns the land on which the downtown hospital is located and leased the land to UHS. This transaction closed on December 30, 2022 and at the closing of the transaction, this ground lease was amended to reflect HCA's departure. In February 2024, the ground lease was terminated, and the buildings reverted to the University now that the relocation of the School of Medicine's clinical and teaching programs to East Jeff is complete.

Effective January 1, 2023, LCMC (as sole owner of UHS) and Tulane entered into an Academic Affiliation Agreement which replaces the UHS Agreement.

For the years ended June 30, 2026 and 2025, the University recorded revenue and cost recoveries of approximately $105.9 million and $86.9 million, respectively, and as of June 30, 2026 and 2025, recorded approximately $38.3 million and $36.5 million, respectively, as receivables from LCMC, related to these agreements.

As of June 30, 2025 the University committed to a plan to sell the assets of Tulane Pharmacy, LLC, which included inventory which was previously classified as other assets. Effective October 1, 2025 LCMC acquired the assets of Tulane Pharmacy, LLC from the University for a price of $7 million. The gain was recognized upon the sale as other revenue.

19. INFORMATION USED IN DETERMINING THE DEPARTMENT OF EDUCATION'S FINANCIAL RESPONSIBILITY COMPOSITE SCORE

Section 498(c)(1) of the Higher Education Act authorizes the Secretary of the Department to establish ratios and other criteria for determining whether an institution has sufficient financial responsibility.
34 CFR 668.172 of the current regulation, originally effective July 1, 1998, established a methodology based on three ratios—primary reserve, equity, and net income that measure different aspects of financial health and are combined into a composite score to measure financial responsibility. The financial information below presents the correspondence between certain values presented in the University's financial

statements and the values as they are included in the determination of the ratios used by ED to gauge the University's financial responsibility as of June 30, 2026 (in thousands).

Long-Term Debt

Pre-implementation	$ 595,527
Post-implementation	489,611
Not for the purchase of property, plant and equipment	
Lease liabilities—operating	168,222
Less current long term bond debt payable	(28,605)
Long-term debt	$ 1,224,755
Pre-implementation land, buildings, and equipment—net	$ 580,313
Construction in progress	90,133
Post-implementation land, buildings, and equipment—net, without outstanding debt	539,525
Post-implementation land, buildings, and equipment—net, with outstanding debt	480,373
Subtotal land, buildings, and equipment—net	$ 1,690,344
ROU assets—pre-implementation	$ -
ROU assets—post-implementation	169,157
Subtotal ROU assets	$ 169,157

20. RELATED PARTY TRANSACTIONS

The University maintains policies to identify and evaluate related party transactions. Related parties include the University's directors, officers, or key employees, any relative of such individuals, or any entity in which such individuals exceed a certain ownership or beneficial interest percent. The University follows ASC 850, *Related Party Disclosures*. During fiscal years 2026 and 2025, there were no material related-party transactions to disclose.

21. SUBSEQUENT EVENTS

The University completed its subsequent events review through November 17, 2026, the date on which the financial statements were available to be issued. No subsequent events were identified that would require consideration as adjustments to or disclosures in the financial statements.

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SUPPLEMENTARY SCHEDULE AS OF AND FOR THE YEAR ENDED JUNE 30, 2026

TULANE UNIVERSITY

FINANCIAL RESPONSIBILITY RATIO SUPPLEMENTAL SCHEDULE
AS OF AND FOR THE YEAR ENDED JUNE 30, 2026
(In thousands)

Classification	Amount Primary Reserve Ratio		Financial Statement or Note
Expendable Net Assets			
Net assets without donor restrictions		$ 932,142	Statement of financial position—net assets without donor restrictions
Net assets with donor restrictions		2,773,768	Statement of financial position—net assets with donor restrictions
Property, plant and equipment—net (includes construction in progress)	$ (1,690,344)		Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Property, plant and equipment pre-implementation		(580,313)	Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Property, plant and equipment post implementation without outstanding debt		(539,525)	Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Property, plant and equipment post implementation with outstanding debt		(480,373)	Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Construction in progress		(90,133)	Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
ROU assets—net	(169,157)		Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
ROU assets pre implementation			Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
ROU assets post implementation		(169,157)	Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Subtotal		1,846,409	
Long term debt	1,224,755		Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Pre implementation long term debt		595,527	Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Post implementation long term debt		489,611	Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Current long term bond debt payable		(28,605)	Note 19 of the financial statements—information used in determining the Department of Education's financial responsibility composite score
Post implementation lease liability		168,222	Statement of financial position—leases liability
Subtotal		1,224,755	
Net assets with donor restrictions:			
Net assets with donor restrictions, specific purpose	(1,691,791)		Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility score
Net assets with donor restrictions, time	(120,335)		Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility score
Net assets with donor restrictions, perpetuity	(961,642)		Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility score
Net assets with donor restrictions, endowment	2,401,385		Note 9 of the financial statements—information used in determining the Department of Education's financial responsibility score
Subtotal annuities/term endowment		(372,383)	
Net assets restricted in perpetuity		(961,642)	Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility score
Subtotal		(1,334,025)	
Total expendable net assets		$ 1,737,139	
Total expenses without donor restrictions—taken directly from statement of activities		$ 1,558,527	Statement of activities—total operating expenses without donor restrictions
Equity Ratio **Modified Net Assets**			
Net assets without donor restrictions		$ 932,142	Statement of financial position—net assets without donor restrictions
Net assets with donor restrictions		2,773,768	Statement of financial position—net assets with donor restrictions
Total modified net assets		$ 3,705,910	
Modified Assets			
Total assets		$ 5,279,825	Statement of financial position—total assets
Total modified assets		$ 5,279,825	
Net Income Ratio			
Total change in net assets without donor restrictions		$ 47,921	Statement of activities—change in net assets without donor restrictions
Total revenues and gains without donor restrictions		$ 1,606,448	Statement of activities—total revenues without donor restrictions

(Continued)

Ratios

Primary reserve ratio:	
Expendable net assets	$ 1,737,139
Total expenses and losses without donor restrictions	1,558,527
Resulting ratio	1.1146
Equity ratio:	
Net assets without donor restrictions	$ 932,142
Net assets with donor restrictions	2,773,768
Total net assets	3,705,910
Total assets	5,279,825
Resulting ratio	0.7019
Net income ratio:	
Change in net assets without donor restrictions	$ 47,921
Total revenues and gains without donor restrictions	1,606,448
Resulting ratio	0.0298

Composite Score Calculation

2026	Ratio	Factor	Strength Factor	Strength Factor Cap	Weight	Composite Score
Primary reserve	1.1146	10	11.1460	3	40 %	1.2
Equity ratio	0.7019	6	4.2114	3	40 %	1.2
Net income ratio	0.0298	50+1	2.4900	3	20 %	0.5
Total composite score						2.9

(Concluded)