Tulane University

Financial Statements as of and for the Years Ended June 30, 2024 and 2023, and Independent Auditor's Report



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INDEPENDENT AUDITOR'S REPORT

To the Board of Administrators of Tulane University New Orleans, LA

Opinion

We have audited the consolidated financial statements of Tulane University and subsidiaries (the "University"), which comprise the consolidated statements of financial position as of June 30, 2024 and 2023, and the related consolidated statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the consolidated financial statements (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the University as of June 30, 2024 and 2023, and the changes in its net assets, its cash flows, and its functional expenses for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute

assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Report on Supplemental Schedule

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Financial Responsibility Ratio Supplemental Schedule as of June 30, 2024 prepared in accordance with the Department of Education regulations is presented for the purpose of additional analysis and is not a required part of the financial statements. The schedule is the responsibility of the University's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such schedule has been subjected to the auditing procedures applied in our audits of the financial statements and certain additional procedures, including comparing and reconciling such schedule directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, such schedule is fairly stated in all material respects in relation to the financial statements as a whole.

Deloitte a Touche UP

November 5, 2024

STATEMENTS OF FINANCIAL POSITION AS OF JUNE 30, 2024 AND 2023 (In thousands)

| | 2024 | 2023 |
|---|---|---|
| ASSETS | | |
| Cash and cash equivalents | \$ 25,218 | \$ 57,548 |
| Deposits in trust | 155,343 | 174,119 |
| Accounts and other receivables—net | 162,073 | 126,450 |
| Contributions receivable—net | 66,449 | 54,386 |
| Loans receivable—net | 12,327 | 16,518 |
| Investments | 2,297,717 | 2,149,124 |
| Prepaid expenses and other assets | 43,096 | 67,201 |
| Right of use assets—operating leases | 71,441 | 75,006 |
| Property, plant and equipment—net | 1,479,132 | 1,241,993 |
| TOTAL ASSETS | \$4,312,796 | \$3,962,345 |
| LIABILITIES AND NET ASSETS | | |
| LIABILITIES: Accounts payable and accrued liabilities Deferred revenue and refundable deposits Lease liabilities—operating Lines of credit Notes payable Bonds payable Federal student loan funds | \$ 170,786 151,660 70,671 - 47,558 994,513 10,893 | \$ 131,938 113,943 74,309 - 48,923 927,572 14,780 |
| Total liabilities | 1,446,081 | 1,311,465 |
| NET ASSETS: Without donor restrictions Without donor restrictions, funds functioning as endowment | 327,013 325,906 | 286,451 307,742 |
| Total without donor restrictions | 652,919 | 594,193 |
| With donor restrictions | 2,213,796 | 2,056,687 |
| Total net assets | 2,866,715 | 2,650,880 |
| TOTAL LIABILITIES AND NET ASSETS | \$4,312,796 | \$3,962,345 |

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2024 (In thousands)

| | Without Donor Restrictions | With Donor Restrictions | Total |
|--|-------------------------------|----------------------------|--------------|
| REVENUES: | | | |
| Tuition and fees | \$ 743,938 | \$ - | \$ 743,938 |
| Less: Institutional scholarships and fellowships | (201,030) | <u>-</u> | (201,030) |
| Tuition and fees—net | 542,908 | - | 542,908 |
| Government grants and contracts | 192,729 | - | 192,729 |
| Private gifts and grants | 41,407 | 124,483 | 165,890 |
| Medical group practice, labs, and clinics | 305,520 | - | 305,520 |
| Affiliated hospital agreements/contracts | 56,150 | - | 56,150 |
| Endowment income | 23,097 | 61,743 | 84,840 |
| Investment income and gains—net | 16,265 | 3,132 | 19,397 |
| Recovery of indirect costs | 52,821 | - | 52,821 |
| Auxiliary enterprises | 92,613 | _ | 92,613 |
| Other | 65,161 | _ | 65,161 |
| Net assets released from restrictions | 122,107 | (122,107) | |
| Total revenues | 1,510,778 | 67,251 | 1,578,029 |
| EXPENSES: | | | |
| Instruction and academic support | 496,019 | - | 496,019 |
| Affiliated hospital agreements/contracts | 44,352 | - | 44,352 |
| Organized research | 229,767 | - | 229,767 |
| Public s ervice | 57,626 | - | 57,626 |
| Libraries | 35,588 | - | 35,588 |
| Student services | 111,087 | - | 111,087 |
| Institutional support | 166,959 | - | 166,959 |
| Scholarships and fellowships | 22,119 | - | 22,119 |
| Auxiliary enterprises | 99,010 | _ | 99,010 |
| Medical group practice | 161,622 | - | 161,622 |
| Other | 61,377 | 10,391 | 71,768 |
| Total expenses | 1,485,526 | 10,391 | 1,495,917 |
| · | | | |
| Change in net assets from operating activities | <u>25,252</u> | 56,860 | 82,112 |
| OTHER CHANGES IN NET ASSETS: | | | |
| Net realized and unrealized gains | 51,483 | 163,475 | 214,958 |
| Net unrealized gains on interest rate swaps | 946 | - | 946 |
| Accumulated gains used for spending | (12,539) | (69,642) | (82,181) |
| Transfers between net asset groups | (6,416) | 6,416 | - |
| Total other changes in net assets | 33,474 | 100,249 | 133,723 |
| CHANGE IN NET ASSETS | 58,726 | 157,109 | 215,835 |
| BEGINNING NET ASSETS | 594,193 | 2,056,687 | 2,650,880 |
| ENDING NET ASSETS | \$ 652,919 | \$ 2,213,796 | \$ 2,866,715 |

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2023 (In thousands)

| | Without Donor Restrictions | With Donor Restrictions | Total |
|--|-------------------------------|----------------------------|-------------------------|
| REVENUES: | | | |
| Tuition and fees Less: Institutional scholarships and fellowships | \$ 711,468 (191,960) | \$ - - | \$ 711,468 (191,960) |
| Tuition and fees—net | 519,508 | - | 519,508 |
| Government grants and contracts | 188,488 | - | 188,488 |
| Private gifts and grants | 52,642 | 57,332 | 109,974 |
| Medical group practice, labs, and clinics | 276,290 | - | 276,290 |
| Affiliated hospital agreements/contracts | 51,110 | - | 51,110 |
| Endowment income | 20,407 | 59,630 | 80,037 |
| Investment income and gains—net | 10,061 | 205 | 10,266 |
| Recovery of indirect costs | 50,446 | - | 50,446 |
| Auxiliary enterprises | 84,555 | - | 84,555 |
| Other | 72,079 | - | 72,079 |
| Net assets released from restrictions | 64,645 | (64,645) | |
| Total revenues | 1,390,231 | 52,522 | 1,442,753 |
| EXPENSES: | | | |
| Instruction and academic support | 457,157 | - | 457,157 |
| Affiliated hospital agreements/contracts | 45,628 | - | 45,628 |
| Organized research | 207,990 | - | 207,990 |
| Public service | 50,851 | - | 50,851 |
| Libraries | 31,553 | _ | 31,553 |
| Student services | 107,611 | - | 107,611 |
| Institutional support | 152,869 | _ | 152,869 |
| Scholarships and fellowships | 20,457 | _ | 20,457 |
| Auxiliary enterprises | 84,341 | _ | 84,341 |
| Medical group practice | 146,768 | _ | 146,768 |
| Other | 52,450 | 3,915 | 56,365 |
| Total expenses | 1,357,675 | 3,915 | 1,361,590 |
| Change in net assets from operating activities | 32,556 | 48,607 | 81,163 |
| OTHER CHANGES IN NET ASSETS: | | | |
| Net realized and unrealized gains | 16,871 | 124,283 | 141,154 |
| Net unrealized gains on interest rate swaps | 5,476 | - | 5,476 |
| Gain on early extinguishment of debt | 99 | _ | 99 |
| Accumulated gains used for spending | (11,736) | (66,510) | (78,246) |
| Transfers between net asset groups | (1,434) | 1,434 | - |
| Total other changes in net assets | 9,276 | 59,207 | 68,483 |
| CHANGE IN NET ASSETS | 41,832 | 107,814 | 149,646 |
| BEGINNING NET ASSETS | 552,361 | 1,948,873 | 2,501,234 |
| ENDING NET ASSETS | \$ 594,193 | \$2,056,687 | \$2,650,880 |

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2024 AND 2023 (In thousands)

| CASH FLOWS FROM OPERATING ACTIVITIES: Changes in net assets to reconcile change in net assets to net adjustments to reconcile change in net assets to net adjustments to reconcile change in net assets to net adjustments to reconcile change in net assets to net adjustments to reconcile change in net assets to reconcile change in net assets to reconcile change in net assets adjustments to reconcile change in net assets asset as provided by operating activities | | 2024 | 2022 |
|--|--|------------|------------|
| Changes in net assets \$ 215,835 \$ 149,646 Adjustments to reconcile change in net assets to net cash provided by operating activities: 99 Cash provided by operating activities: 99 Depredation and amortization 62,564 55,455 Asset retirements 1,903 796 Non-cash lease expense—right of use assets 3,638 9,386 Net realized and unrealized gains (20,048) (144,516) Net increase in fair value of interest rate swap agreements 946 5,767 Contributions restricted for permanent investment (57,79) (25,937) Contributions and other no cash additions of property (61,507) (16,060) Grant receipts used for capital purposes (2,564) (3,880) Donations received for capital purposes (25,64) (3,880) (increase) in accounts and other receivable (6,790) 4,940 (increase) poercease in contributions receivable (6,790) 4,940 Decrease (Increase) in prepaid expenses and other assets 23,088 15,152 Increase (Decrease) in accounts payable and accrued liabilities 32,026 (3,115) | CASH FLOWIC FROM ORFRATING ACTIVITIES. | 2024 | 2023 |
| Adjustments to reconcile change in net assets to net cash provided by operating activities: Gain on early extinguishment of debt Gain on early extinguishment of debt Asset retirements Non-cash lease expense—right of use assets Net realized and unrealized gains Net realized and unrealized gains Net realized and unrealized gains Net increase in fair value of interest rate swap agreements Net foritions restricted for permanent investment (57,739) (25,937) Contributions restricted for permanent investment (57,739) (25,937) Contributions and other non cash additions of property (61,577) (160) Grant receipts used for capital purposes Donations received for capital purposes Changes in operating assets and liabilities: (Increase) in accounts and other receivables (Increase) in accounts and other receivables (Increase) in accounts and other receivables (Increase) Decrease in contributions receivable Decrease (Increase) in prepaid expenses and other assets Increase) (Decrease) in accounts payable and accrued liabilities (Decrease) in lease liabilities—operating (Decrease) in lease liabilities—operating Net cash used in operating activities CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of investments and deposits in trust Act cash used in operating activities CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of property, plant, and equipment CASH FLOWS FROM INVESTING ACTIVITIES: CASH FLOWS FROM EINANCING ACTIVITIES: COntributions restricted for permanent investment Act cash used in investing activities CASH FLOWS FROM FINANCING ACTIVITIES: COntributions restricted for permanent investment Act cash used in investing activities CASH FLOWS FROM FINANCING ACTIVITIES: CASH FLOWS FROM FINANCING ACTIVITIES: COntributions restricted for permanent investment Act cash used in investing activities CASH FLOWS FROM FINANCING ACTIVITIES: CASH FLOWS FROM FINANCING ACTIVITIES: COntributions restricted for permanent investment Act cash provided by financing activities Act cash provided by finan | | \$ 215.835 | \$ 149,646 |
| Gain on early extinguishment of debt - (99) Depreciation and amortization 62,548 55,455 Asset retirements 1,003 796 Asset retirements 3,638 9,368 Non-cash lease expense—right of use assets 3,638 9,368 Net increase in fair value of interest rate swap agreements 96 5,476 Contributions restricted for permanent investment (57,739) (15,937) Contributions and other non cash additions of property (16,1577) (1600) Grant receipts used for capital purposes (2,564) 3,880 Donations received for capital purposes (35,623) (5,651) (Increase) by cerease in contributions receivable (6,790) 4,940 (Increase) Decrease in contributions receivable (6,790) 4,940 Decrease (Increase) in prepaid expenses and other assets 23,098 (15,594) Increase (Decrease) in accounts payable and accrued liabilities (6,790) 4,940 Decrease (Increase) in deferred revenue and refundable deposits 3,717 (4618) Increase (Decrease) in accounts payable and accrued liabilities (34,7596) | <u> </u> | Ų 213,003 | Ţ 115,010 |
| Depreciation and amortization 6,564 5,545 Asset retriements 1,903 796 Non-cash lease expense—right of use assets 3,638 9,386 Net realized and unrealized gains 60,5476 2,415 Net increase in fair value of interest rate swap agreements 946 5,476 Contributions restricted for permanent investment (61,577) (160,60) Grant receipts used for capital purposes (10,210) (9,711) Changes in operating assets and liabilities: (10,210) (9,711) (Increase) in accounts and other receivable (6,790) 4,940 (increase) Decrease in contributions receivable (6,790) 4,940 (increase) Decrease in contributions receivable (6,790) 4,940 Decrease (Increase) in prepaid expenses and other assets 23,098 (15,938) Increase (Decrease) in lease liabilities—operating 3,026 (3,115) (Decrease) in lease liabilities—operating 3,026 (3,115) (Decrease) in lease liabilities—operating activities (7,462) 12,752 Vet cash used in operating activities (3,152) 12,752 </td <td>•</td> <td></td> <td></td> | • | | |
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| Non-cash lease expense—right of use assets 3,838 9,386 Net realized and unrealized gains (20,048) (144,516) Net increase in fair value of interest rate swap agreements 946 5,476 Contributions restricted for permanent investment (51,577) (52,5937) Contributions and other non cash additions of property (61,577) (160,60) Grant receipts used for capital purposes (2,564) (3,680) Donations received for capital purposes (2,564) (3,680) Changes in operating assets and liabilities: (10,210) (9,711) (Increase) Decrease in contributions receivable (6,790) 4,940 Decrease (Increase) in prepaid expenses and other assets 23,098 (15,938) Increase (Decrease) in prepaid expenses and other assets 32,026 (3,115) (Decrease) In lease liabilities—operating (36,38) (9,386) Increase (Decrease) in deferred revenue and refundable deposits 37,17 (4,618) Net cash used in operating activities (32,500) (3,115) CASH FLOWS FROM INVESTING ACTIVITIES: (27,000) (27,907) Proceeds from the sale o | Depreciation and amortization | 62,564 | 55,455 |
| Net realized and unrealized gains (207,048) (144,516) Net increase in fair value of interest rate swap agreements 946 5,476 Contributions restricted for permanent investment (57,739) (25,947) Contributions and other non cash additions of property (61,577) (160) Grant receipts used for capital purposes (2,564) (3,680) Donations received for capital purposes (7,000) (2,564) Changes in operating assets and liabilities: (16,700) (4,940) Changes in accounts and other receivable (6,970) (4,940) Chercase in contributions receivable (16,970) (4,940) Decrease (Increase) in accounts payable and accrued liabilities 23,098 (15,938) Increase (Decrease) in accounts payable and accrued liabilities 3,363 (9,386) Increase (Decrease) in deferred revenue and refundable deposits 3,717 (4,618) Vet cash used in operating activities (3,638) (9,386) Purchase of browstments and deposits in trust (34,796) (515,578) Purchase of investments and deposits in trust (34,802) (59,502) Invest | | • | |
| Net increase in fair value of interest rate swap agreements 946 5,476 Contributions restricted for permanent investment (57,39) (25,937) Contributions and other non cash additions of property (61,577) (160) Grant receipts used for capital purposes (10,20) (9,711) Changes in operating assets and liabilities: (10,20) (25,60) (Increase) in accounts and other receivables (6,790) 4,940 Decrease (Increase) in prepaid expenses and other assets 23,098 (15,938) Increase (Decrease) in jumpable and accrued liabilities 32,008 (15,938) (Decrease) in lease liabilities—operating (3,638) (9,386) (Increase) Checrease) in deferred revenue and refundable deposits 37,717 (4,618) Net cash used in operating activities (7,462) 17,512 CASH FLOWS FROM INVESTING ACTIVITIES: (7,262) 17,512 Purchase of investments and deposits in trust (34,7596) (515,578 Proceeds from the sale of investments and deposits in trust (34,7596) (515,578 Purchase of property, plant, and equipment (28,507) (178,835) | | • | , |
| Contributions restricted for permanent investment (57,739) (25,937) Contributions and other non cash additions of property (61,577) (160) Grant receipts used for capital purposes (2,564) (3,680) Donations received for capital purposes (10,210) (9,711) Changes in operating assets and libilities: (10,220) (25,051) (increase) in accounts and other receivable (6,790) 4,940 Decrease (Increase) in accounts payable and accrued liabilities 32,098 (15,938) Increase (Decrease) in accounts payable and accrued liabilities 32,006 (3,115) (Decrease) in lease liabilities—operating (3,638) (9,368) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Net cash used in operating activities (7,462) (17,512) CASH FLOWS FROM INVESTING ACTIVITIES: 347,596 (515,578) Purchase of property, plant, and equipment (235,070) (178,835) Purchase of property, plant, and equipment (235,070) (178,835) Student loans issued (595) (977) Proceeds from collections of studen | | | |
| Contributions and other non cash additions of property (51,577) (160) Grant receipts used for capital purposes (2,564) (3,680) Donations received for capital purposes (10,210) (9,711) Changes in operating assets and liabilities: (Increase) in accounts and other receivable (6,790) 4,940 Decrease (Increase) in perpaid expenses and other assets 23,098 (15,938) Increase (Decrease) in prepaid expenses and other assets 32,006 (3,115) (Decrease) [Increase (Decrease) in accounts payable and accrued liabilities 32,005 (3,158) (Decrease) [In lease liabilities—operating (3,638) (9,386) (Increase) (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Net cash used in operating activities (7,462) (17,512) CASH FLOWS FROM INVESTING ACTIVITIES: (347,596) (515,578) Purchase of investments and deposits in trust (347,596) (515,578) Proceeds from the sale of investments and deposits in trust (347,596) (515,578) Purchase of property, plant, and equipment (35,000) (178,835) Student loans issued (57, | | | • |
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| Changes in operating assets and liabilities: (15,623) (25,013) <td></td> <td></td> <td></td> | | | |
| Increase in accounts and other receivables (increase) Decrease in contributions receivable (6,790) 4,940 Decrease (Increase) in prepaid expenses and other assets 23,098 (15,938) Increase (Decrease) in prepaid expenses and other assets 32,006 (3,115) (Decrease) in lease liabilities—operating 32,006 (3,158) (1,688) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Increase (Decrease) in deferred revenue and refundable deposits 34,759 (5,518) Increase (Decrease) in deposits in trust 42,827 (4,528) | | (==,===) | (-// |
| Decrease (Increase) in prepaid expenses and other assets Increase (Decrease) in accounts payable and accrued liabilities (3,026 (3,115) (2,026) (3,165) (2,026) (3,165) (3,026) (3,036) | | (35,623) | (26,051) |
| Increase (Decrease) in accounts payable and accrued liabilities (Decrease) (Decrease) in lease liabilities—operating (Decrease) (Decrease) in deferred revenue and refundable deposits (Decrease) (D | (increase) Decrease in contributions receivable | (6,790) | 4,940 |
| (Decrease) in lease liabilities—operating increase (Decrease) in deferred revenue and refundable deposits and increase (Decrease) in deferred revenue and refundable deposits and deposits in operating activities (7,462) (17,512) CASH FLOWS FROM INVESTING ACTIVITIES: **** Purchase of investments and deposits in trust and deposits | Decrease (Increase) in prepaid expenses and other assets | 23,098 | (15,938) |
| Increase (Decrease) in deferred revenue and refundable deposits 37,717 (4,618) Net cash used in operating activities (7,462) (17,512) CASH FLOWS FROM INVESTING ACTIVITIES: Use of investments and deposits in trust (347,596) (515,578) Proceeds from the sale of investments and deposits in trust 424,827 550,243 Investment in lease (72) (65) Purchase of property, plant, and equipment (235,070) (178,835) Student loans issued (595) (977) Proceeds from collections of student loans 4,786 4,311 Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: Use of contributions restricted for permanent investment 52,466 27,907 Repayment of bonded debt (20,565) (63,885) Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 25,000 - Repayment of lines of credit (25,000) - Repayment of lines of credit (3,887) (3,387) Decrease in federal student loan funds (3,887) | | • | |
| Net cash used in operating activities (7,462) (17,521) CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of investments and deposits in trust (347,596) (515,578) Proceeds from the sale of investments and deposits in trust 424,827 550,243 Investment in lease (72) (65) Purchase of property, plant, and equipment (235,070) (178,835) Student loans issued (595) (977) Proceeds from collections of student loans 4,786 4,311 Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: 2 (153,720) (140,901) Contributions restricted for permanent investment 52,466 27,907 (63,885) (83,885) (83,885) (83,885) (83,885) (83,885) (83,885) (83,885) (83,885) (83,885) (83,885) (83,885) (83,885) (83,887) (32,500) - - (83,887) (32,500) - - - - - - - - - - - - -< | | | |
| CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of investments and deposits in trust (347,596) (515,578) Proceeds from the sale of investments and deposits in trust 424,827 550,243 Investment in lease (72) (65) Purchase of property, plant, and equipment (235,070) (178,835) Student loans issued (595) (977) Proceeds from collections of student loans 4,786 4,311 Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: 2 (20,565) (63,885) Repayment of bonded debt (20,565) (63,885) (63,885) (62,565) (63,885) Repayment of notes payable (1,365) (1,245) <td>Increase (Decrease) in deferred revenue and refundable deposits</td> <td>37,717</td> <td>(4,618)</td> | Increase (Decrease) in deferred revenue and refundable deposits | 37,717 | (4,618) |
| Purchase of investments and deposits in trust (347,596) (515,578) Proceeds from the sale of investments and deposits in trust 424,827 550,243 Investment in lease (72) (65) Purchase of property, plant, and equipment (235,070) (178,835) Student loans issued (595) (977) Proceeds from collections of student loans 4,786 4,311 Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: 2 (20,565) (63,885) Repayment of bonded debt (20,565) (63,885) (63,885) (82,907) (82,466) 27,907 Repayment of notes payable proceeds from bonded debt (1,365) (1,245) < | Net cash used in operating activities | (7,462) | (17,512) |
| Proceeds from the sale of investments and deposits in trust 424,827 550,243 Investment in lease (72 (65) Purchase of property, plant, and equipment (235,070) (178,835) Student loans issued (595) (977) Proceeds from collections of student loans 4,786 4,311 Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: **** **** Contributions restricted for permanent investment 52,466 27,907 Repayment of bonded debt (20,565) (63,885) Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) | CASH FLOWS FROM INVESTING ACTIVITIES: | | |
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| Purchase of property, plant, and equipment Student loans issued (235,070) (178,835) Proceeds from collections of student loans 4,786 4,311 Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: Tontributions restricted for permanent investment 52,466 27,907 Repayment of bonded debt (20,565) (63,885) Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit 25,000 - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year \$ 25,218 \$ 57,548 | | | |
| Student loans issued (595) (977) Proceeds from collections of student loans 4,786 4,311 Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: **** Contributions restricted for permanent investment 52,466 27,907 Repayment of bonded debt (20,565) (63,885) Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit (25,000) - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$ 25,218 \$ 57,548 | | , , | |
| Proceeds from collections of student loans 4,786 4,311 Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: Standard Financing activities Standard Financing activities Contributions restricted for permanent investment 52,466 27,907 Repayment of bonded debt (20,565) (63,885) Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit 25,000 - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$ 25,218 \$ 57,548 | | , , | |
| Net cash used in investing activities (153,720) (140,901) CASH FLOWS FROM FINANCING ACTIVITIES: S2,466 27,907 Contributions restricted for permanent investment 52,466 27,907 Repayment of bonded debt (20,565) (63,885) Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit 25,000 - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$ 25,218 \$ 57,548 | | | |
| CASH FLOWS FROM FINANCING ACTIVITIES: Contributions restricted for permanent investment Repayment of bonded debt Repayment of notes payable Proceeds from bonded debt Proceeds from bonded debt Proceeds from lines of credit Proceeds from lines of credit Repayment of notes payable Repayment of bonded debt Repay | | | |
| Contributions restricted for permanent investment 52,466 27,907 Repayment of bonded debt (20,565) (63,885) Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit 25,000 - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$ 25,218 \$ 57,548 | Net cash used in investing activities | (153,720) | (140,901) |
| Repayment of bonded debt (20,565) (63,885) Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit 25,000 - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$ 25,218 \$ 57,548 | | | |
| Repayment of notes payable (1,365) (1,245) Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit 25,000 - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$ 25,218 \$ 57,548 | | | |
| Proceeds from bonded debt 91,003 181,909 Proceeds from lines of credit 25,000 - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year \$75,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$25,218 \$57,548 | • • | | |
| Proceeds from lines of credit 25,000 - Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$25,218 \$57,548 | • | | |
| Repayment of lines of credit (25,000) - Grant and donation receipts used for capital purposes 12,774 13,391 Decrease in federal student loan funds (3,887) (3,369) Annuities paid (1,574) (1,004) Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS (32,330) (4,709) CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$25,218 \$57,548 | | • | • |
| Grant and donation receipts used for capital purposes12,77413,391Decrease in federal student loan funds(3,887)(3,369)Annuities paid(1,574)(1,004)Net cash provided by financing activities128,852153,704NET DECREASE IN CASH AND CASH EQUIVALENTS(32,330)(4,709)CASH AND CASH EQUIVALENTS—Beginning of year57,54862,257CASH AND CASH EQUIVALENTS—End of year\$ 25,218\$ 57,548 | The state of the s | | |
| Decrease in federal student loan funds Annuities paid Net cash provided by financing activities NET DECREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS—Beginning of year CASH AND CASH EQUIVALENTS—End of year (3,887) (3,369) (1,004) (1,574) (1,004) (1,574) (1,004) (32,330) (4,709) (32,330) (4,709) (32,330) (4,709) (32,330) (4,709) (32,330) (4,709) (32,330) (4,709) (33,887) (1,004) | | | 13.391 |
| Annuities paid Net cash provided by financing activities 128,852 153,704 NET DECREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS—Beginning of year CASH AND CASH EQUIVALENTS—End of year \$25,218 \$57,548 | • • • • • • | | • |
| NET DECREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS—Beginning of year CASH AND CASH EQUIVALENTS—End of year \$\frac{57,548}{57,548}\$ | Annuities paid | | |
| CASH AND CASH EQUIVALENTS—Beginning of year 57,548 62,257 CASH AND CASH EQUIVALENTS—End of year \$ 25,218 \$ 57,548 | Net cash provided by financing activities | 128,852 | 153,704 |
| CASH AND CASH EQUIVALENTS—End of year \$ 25,218 \$ 57,548 | NET DECREASE IN CASH AND CASH EQUIVALENTS | (32,330) | (4,709) |
| | CASH AND CASH EQUIVALENTS—Beginning of year | 57,548 | 62,257 |
| SUPPLEMENTAL DISCLOSURES—Interest paid \$ 41,324 \$ 36,300 | CASH AND CASH EQUIVALENTS—End of year | \$ 25,218 | \$ 57,548 |
| | SUPPLEMENTAL DISCLOSURES—Interest paid | \$ 41,324 | \$ 36,300 |

STATEMENTS OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2024 AND 2023 (In thousands)

| | | | | 2024 | | | |
|--|-----------|-----------|--------------|--------------|-----------------|-----------|-------------|
| | | Fringe | Supplies and | | | | |
| | Salaries | Benefits | Services | Depreciation | Interest | Other | Total |
| Instruction and Academic Support | \$243,682 | \$ 60,280 | \$147,346 | \$18,351 | \$ 6,860 | \$ 19,500 | \$ 496,019 |
| Affiliated Hospital Agreements/Contracts | 38,740 | 118 | 5,365 | - | - | 129 | 44,352 |
| Organized Research | 83,140 | 18,415 | 67,793 | 8,358 | 1,221 | 50,840 | 229,767 |
| Public Service | 6,811 | 1,712 | 5,991 | 778 | - | 42,334 | 57,626 |
| Libraries | 7,988 | 1,958 | 10,518 | 13,681 | 396 | 1,047 | 35,588 |
| Student Services | 38,476 | 9,696 | 32,454 | 3,428 | 1,098 | 25,935 | 111,087 |
| Institutional Support | 78,260 | 18,231 | 38,784 | 2,326 | 14,242 | 15,116 | 166,959 |
| Scholarships and Fellowships | 1,606 | 260 | 905 | - | - | 19,348 | 22,119 |
| Auxiliary Enterprises | 12,439 | 3,286 | 29,404 | 18,132 | 10,037 | 25,712 | 99,010 |
| Medical Group Practice | 135,567 | 14,632 | 10,322 | - | - | 1,101 | 161,622 |
| Other | 8,561 | 2,062 | 44,478 | | | 16,667 | 71,768 |
| Total | \$655,270 | \$130,650 | \$393,360 | \$65,054 | <u>\$33,854</u> | \$217,729 | \$1,495,917 |
| | | | | 2023 | | | |
| | | Fringe | Supplies and | | | | |
| | Salaries | Benefits | Services | Depreciation | Interest | Other | Total |
| Instruction and Academic Support | \$223,224 | \$ 51,403 | \$130,370 | \$16,302 | \$ 7,408 | \$ 28,450 | \$ 457,157 |
| Affiliated Hospital Agreements/Contracts | 37,964 | 155 | 5,162 | - | - | 2,347 | 45,628 |
| Organized Research | 76,652 | 15,477 | 54,958 | 7,424 | 1,528 | 51,951 | 207,990 |
| Public Service | 6,562 | 1,550 | 5,418 | 691 | - | 36,630 | 50,851 |
| Libraries | 7,172 | 1,627 | 9,014 | 12,964 | 409 | 367 | 31,553 |
| Student Services | 35,951 | 8,618 | 30,951 | 3,045 | 1,508 | 27,538 | 107,611 |
| Institutional Support | 71,160 | 18,426 | 41,892 | 2,066 | 11,154 | 8,171 | 152,869 |
| Scholarships and Fellowships | 1,725 | 238 | 713 | - | - | 17,781 | 20,457 |
| Auxiliary Enterprises | 13,052 | 3,238 | 29,484 | 16,107 | 7,151 | 15,309 | 84,341 |
| Medical Group Practice | 121,934 | 13,211 | 9,833 | - | - | 1,790 | 146,768 |
| Other | 7,509 | 1,670 | 19,160 | | | 28,026 | 56,365 |
| Total | \$602,905 | \$115,613 | \$336,955 | \$58,599 | \$29,158 | \$218,360 | \$1,361,590 |

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED JUNE 30, 2024 AND 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The summary of significant accounting policies followed by Tulane University (the "University") is presented below and in other sections of these notes. The University is a private research university founded in 1834.

Basis of Presentation—The accompanying consolidated financial statements (the "financial statements") have been prepared using the accrual basis of accounting. The financial statements have been consolidated to include the accounts of the University, Tulane Murphy Foundation, Inc. (the "Foundation"), Tulane International, LLC, Howard Memorial Association, Riversphere One, Riversphere Two, Wick Cary, LLC's, Samuel Z. Stone CIPR Trust, Tulane Pharmacy, LLC, Tulane Living Well, LLC, Warwick Apartments, Inc., Olive and Blue Insurance Company (a captive insurance company created May 5, 2022), Tulane Innovation Fund I, L.P., Tulane Ventures GP, LLC, Tulane Innovation Institute, LLC, and all auxiliary activities.

As prescribed by Accounting Standards Update (ASU) 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities (Topic 958)*, the University classifies it net assets into two categories: net assets without donor restrictions and net assets with donor restrictions.

The University's two net asset categories are described below.

Net assets without donor restrictions include the following:

- Funds not subject to donor-imposed stipulations. The revenues received and expenses incurred in conducting the educational, research, and service missions of the University are included in this category. Additionally, this category includes the health care services associated with the School of Medicine Medical Group Practice and the professional services provided under affiliated hospital agreements.
- Funds functioning as endowment include funds designated by the board of administrators for investment purposes. The earnings on such funds are distributed to support the University operations.

Net assets with donor restrictions include the following:

- Gifts for which donor-imposed restrictions have not been met, annuity and life income funds, contributions receivable (where the ultimate purpose of the proceeds is not permanently restricted), accumulated but undistributed gains and losses on donor-restricted endowment funds, and distributed but unspent earnings on donor-restricted endowment funds.
- Gifts, trusts and contributions receivable, which are required by donor-imposed restriction to be
 invested in perpetuity. Only the income from such investments is available for program operations
 in accordance with donor restrictions.

Net Assets Without Donor Restrictions Operating Results—Net assets without donor restrictions operating results include all transactions that change net assets without donor restrictions, except for endowment related investment transactions for net realized and unrealized gains, net unrealized gains associated with interest rate swaps, gains on early extinguishment of debt, accumulated gains used for spending, and transfer between net asset groups. Donor transactions for expendable gifts that are released from restrictions are included with net assets without donor restrictions operating results. Net assets without donor restrictions operating results exclude gifts for permanent investment and gifts received where the donor restrictions have not been met.

Endowment distributions reported as operating income consist of endowment return distributed to support current operating needs. Endowment distributions initially reported as net assets with donor restrictions are transferred to net assets without donor restriction status via the line entitled "Net Assets Released from Restrictions" on the basis of fulfilling the donors' restrictions through qualified expenditures.

Investment income and gains includes income from trusts that is immediately available to fund operations.

Deferred Revenue—Advance payments are recorded as deferred revenue within the category "Deferred Revenue and Refundable Deposits", which consists of the following amounts (in thousands):

| | 2024 | 2023 |
|-----------------------------------|-----------|------------|
| Grants and contracts—FEMA | \$ 445 | \$ 2,445 |
| Grants and contracts—other | 51,330 | 44,184 |
| Contract advances—dining services | 42,671 | 18,191 |
| Tuition and fees—net | 14,036 | 13,828 |
| Other | 43,178 | 35,295 |
| | | |
| Total | \$151,660 | \$ 113,943 |
| | | |

Use of Estimates—The preparation of financial statements in conformity with accounting principles generally accepted in the US (US GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Allocation of Certain Expenses—The financial statements present expenses by functional classification in accordance with the overall mission of the University.

Certain natural expenses are allocated to the respective functional classifications based on certain criteria. Depreciation and retirement of assets as presented in the Statement of Functional Expenses, as well as plant operations and maintenance expense of \$99,865 and \$89,599 for 2024 and 2023, respectively, are allocated based on square footage occupancy. Interest expense of \$33,854 and \$29,158 for 2024 and 2023, respectively, is allocated to the functional categories that have benefited from the proceeds of the debt.

Cash Equivalents—Cash equivalents include short-term, highly liquid investments with a maturity of three months or less at the time of purchase. Cash equivalents representing assets of endowment and similar funds and annuity and life income funds are included in the caption Investments.

Investments—Equity securities with readily determinable values, and most debt securities, are valued based on market quotations. Certain fixed-income securities are valued based on dealer supplied valuations. Where fair values are not determinable through market quotations estimates are supplied by external investment managers and a valuation review is conducted by management. Such review includes obtaining and reviewing audited and unaudited financial information from investment managers, holding discussions with external managers and general partners, and evaluating investment returns in light of current conditions. University held real estate, mortgages and royalty interests are valued at cost or original appraised value.

Depreciation is not recorded for endowment fund real estate investments. In the opinion of the University's management, the excess of realizable market value over the book value of such property would be sufficient to preclude the impairment of endowment net assets even if depreciation provisions were made. This excess is considered sufficient to permit the distribution of a portion of the rentals and royalties derived from these properties to current operations.

Endowment Spending Policy—The pooled endowment spending policy is based upon the average market value of the previous 12 quarters multiplied by a specified percentage. The percentage for the pooled endowment for the fiscal years ended June 30, 2024 and 2023 was 5% for both years. Accumulated investment gains are used to fund the difference between payout and current earnings.

Annuity and Life Income Agreements—The University has agreements with donors that include irrevocable charitable remainder trusts, charitable gift annuities, and life income funds where the University serves as trustee. Assets held in trust are generally comprised of investments. Such values are reported as assets with donor restrictions net of the estimated future payments to be made to donors or other beneficiaries.

Other Financial Instruments—The University occasionally uses derivatives to manage the market risk associated with outstanding variable rate debt. Derivative financial instruments are reported at fair value with any resulting gain or loss reported in the other changes in net assets section of the statement of activities.

Property, Plant, and Equipment, Net—Property, plant, and equipment are recorded at cost, or if donated, at fair market value at the date of donation. Depreciation is computed on a straight-line basis over the estimated useful lives of the related assets. The estimated useful lives are as follows: buildings, 20 to 60 years; improvements, 10 to 20 years; and equipment and library books, 4 to 20 years.

Certain works of art and historical treasures have been recognized at their estimated fair value based upon appraisals or similar valuations at the time of acquisition. Works of art and historical treasures are not depreciated.

Conditional asset retirement obligations related to legal requirements to perform certain future activities related to the retirement, disposal, or abandonment of assets are accrued utilizing physical site surveys to estimate the net present value of applicable future costs, such as asbestos abatement or removal.

The University reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value of an asset might not be recoverable through future utilization. An impairment charge is recognized when the fair value of an asset is less than its carrying value. No impairment charges were recorded for the years ended June 30, 2024 and 2023.

Deferred Financing Costs—The University incurred financing costs in connection with the issuance of various bonds payable (see Note 12). Amortization of deferred financing costs for the years ended June 30, 2024 and 2023 were \$0.4 million and \$0.4 million, respectively. Deferred financing costs as of June 30, 2024 and 2023 are as follows (in thousands):

| | 2024 | 2023 |
|---|---------------------|---------------------|
| Total deferred financing costs Less accumulated amortization | \$15,680 (6,529) | \$14,675 (6,126) |
| Deferred financing costs—net | <u>\$ 9,151</u> | \$ 8,549 |

Income Taxes—Tulane is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code (IRC) and generally is exempt from federal and state income taxes on activities considered to be inside its overall tax-exempt mission. Where Tulane activities vary beyond the tax-exempt missions, then Tulane pays income taxes on unrelated business income. Such taxes are included in the accompanying financial statements.

New Accounting Pronouncements—

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments which requires the application of a current expected credit loss ("CECL") impairment model to financial assets measured at amortized cost (including trade accounts receivable), net investments in leases, and certain off-balance-sheet credit exposures. Under the CECL model, lifetime expected credit losses on such financial assets are measured and recognized at each reporting date based on historical, current, and forecasted information. Furthermore, the CECL model requires financial assets with similar risk characteristics to be analyzed on a collective basis. ASU No. 2016-13 was originally effective on July 1, 2021. However, ASU No. 2019-10, Financial Instruments—Credit Losses (Topic 326), Derivatives and Hedging (Topic 815), and Leases (Topic 842), delayed the effective date of this new standard to the University for July 1, 2023. The University's adoption of the ASU did not have a material impact on its financial statements.

A variety of proposed or otherwise potential accounting standards are currently under study by standard-setting organizations. Because of the tentative and preliminary nature of such proposed standards, the University has not yet determined the effect, if any, that the implementation of such proposed standards would have on its financial statements.

2. DEPOSITS IN TRUST

Deposits in trust at June 30, 2024 and 2023 consist of investments at fair value of \$155,343 and \$174,119 (in thousands), respectively, set aside primarily for bond-funded construction costs and medical malpractice self-insurance.

3. ACCOUNTS AND OTHER RECEIVABLES—NET

Accounts receivable—net consist of the following at June 30, 2024 and 2023 (in thousands):

| | 2024 | 2023 |
|---|-----------|------------|
| Student receivables, net of allowance for credit losses of \$2,500 for 2024 and | | |
| 2023, respectively. | \$ 12,913 | \$ 11,663 |
| US Government, state and other contract receivables, net of allowance for credit losses of \$244 for both | | |
| 2024 and 2023. | 107,818 | 73,398 |
| Patient and related receivables, net of allowances for discounts and credit losses of \$20,568 and \$17,891 | | |
| for 2024 and 2023, respectively. | 23,337 | 17,058 |
| Other receivables | 18,005 | 24,331 |
| Total | \$162,073 | \$ 126,450 |

Management regularly assesses the adequacy of the allowance for credit losses by performing ongoing evaluations of the various components of the accounts receivable portfolio, including such factors as the differing economic risks associated with each category, the financial condition of specific borrowers, the economic environment in which the borrowers operate, the level of delinquent accounts, and the past history of the various borrowers and the University. Factors also considered by management when performing its assessment, in addition to general economic conditions and the other factors described above, included, but were not limited to, a detailed review of the aging of the various receivables and a review of the default rate by receivables category in comparison to prior years. The level of the allowance is adjusted based on the results of management's analysis.

The delinquent student receivables written off during FY 2023 and FY 2024 were \$1.5 million and \$1.9 million, respectively.

4. CONTRIBUTIONS RECEIVABLE—NET

Unconditional promises are included in the financial statements as contributions receivable and revenue of the appropriate net asset category. Contributions are recorded after discounting at 4.8% and 4.5% to the present value of the future cash flows for the years ending June 30, 2024 and 2023, respectively.

Management expects unconditional promises to be realized in the following periods (in thousands) at June 30, 2024 and 2023:

| | 2024 | 2023 |
|---|-----------------------------|-----------------------------|
| In one year or less Between one year and five years More than five years | \$32,394 42,839 4,593 | \$28,115 30,342 5,440 |
| Contributions receivable prior to discounts and allowances | 79,826 | 63,897 |
| Less: discounts of \$4,922 and \$3,409 at June 30, 2024 and 2023, respectively, and allowances for uncollectible pledges of \$8,456 and \$6,102, at June 30, 2024 and 2023, respectively. | <u>(13,377</u>) | (9,511) |
| Total | \$66,449 | \$54,386 |

Management follows a similar approach as described in Note 3 for accounts receivable in evaluating the adequacy of the allowance for contributions receivable. Management considers the allowance for uncollectible pledges to be prudent and reasonable. Furthermore, the University's allowance is general in nature and is available to absorb losses from any contributions receivable category. Management believes that the allowances for uncollectible pledges at June 30, 2024 and 2023 are adequate to absorb any uncollectible pledges as of those dates.

Contributions receivable—net at June 30, 2024 and 2023 have restrictions applicable to the following (in thousands):

| | 2024 | 2023 |
|--|------------------|------------------|
| Endowments for departmental programs and activities | \$23,473 | \$18,200 |
| Departmental programs and activities Capital purposes | 18,822 24,154 | 18,967 17,219 |
| Total | \$66,449 | <u>\$54,386</u> |

Conditional promises to give, bequests, and intentions to give that are not recorded in the financial statements are \$250,133 and \$248,999 (in thousands) at June 30, 2024 and 2023, respectively.

5. LOANS RECEIVABLE—NET

Loans receivable consist of the following at June 30, 2024 and 2023 (in thousands):

| | 2024 | 2023 |
|--|----------------------------|----------------------------|
| Perkins student loan program Primary care loan program Other loan programs | \$ 9,719 1,490 2,118 | \$14,657 1,427 1,434 |
| Loans receivable prior to allowances | 13,327 | 17,518 |
| Less allowance for credit losses | (1,000) | (1,000) |
| Total | \$12,327 | \$16,518 |

The University makes uncollateralized loans to students based on financial need. Student loans are funded through federal government loan programs or institutional resources. At June 30, 2024 and 2023, student loans represented 0.3% and 0.4%, respectively, of total assets.

The University participates in the Perkins federal loan program. New loans under the program were discontinued in October of 2017. Funds advanced by the federal government of \$10,893 and \$14,780 at June 30, 2024 and 2023, respectively, are ultimately refundable to the government and are classified as liabilities in the statements of financial position. Outstanding loans cancelled under the program result in a reduction of funds available for lending and decrease the liability to the government.

Management follows a similar approach as described in Note 3 for accounts receivable in evaluating the adequacy of the allowance for loans receivable. Allowances for credit losses are established based on management's best estimate of the collectability of the receivables and current economic factors which, in management's judgment, could influence the ability of loan recipients to repay the amounts per loan terms. Amounts due under the Perkins loan program related to the government funded portion are guaranteed by the government and, therefore, no reserves are placed on any balances past due under that program.

6. INVESTMENTS AND ACCOUNTING STANDARDS CODIFICATION (ASC) 820-10, FAIR VALUE MEASUREMENTS AND DISCLOSURES

ASC 820-10 adopts a hierarchy approach for ranking the quality and reliability of the information used to determine fair values in one of three categories to increase consistency and comparability in fair value measurements and disclosures. ASC 820 exempts assets measured using the Net Asset Value (NAV) expedient from this hierarchy. ASC 820 establishes a common definition for fair value to be applied in accordance with U.S. GAAP, which requires the use of fair value measurements, establishes a framework for measuring fair value and expands disclosure about such fair value measurements. ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Additionally, ASC 820 requires the use of valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. For all other assets measured at fair value, the highest priority (Tier 1) is given to quoted prices in active markets for identical assets. Tier 2 assets are valued based on inputs other than quoted prices that are "observable." For example, quoted prices for similar securities or quoted prices in inactive markets would both be observable. In Tier 3, the inputs used for valuation are not observable or transparent and assumptions have to be made about how market

participants would price the underlying assets. The University does not have any Tier 3 assets. Investments are classified based on the lowest level of input that is significant to the fair value measurement.

The University analyzes all financial instruments with features of both liabilities and equity under the FASB accounting standard for such instruments. Under this standard, financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

Investments consisted of the following at June 30, 2024 (in thousands):

| Investments | Tier 1 (Quoted Prices in Active Markets) | Tier 2 (Significant Observable Inputs) | Total Investments at Measured Fair Value | Investments Measured at NAV | Total |
|--|--|---|---|-----------------------------------|--------------|
| Short term money funds and cash (a) | \$ 105,508 | \$ 61,371 | \$ 166,879 | \$ - | \$ 166,879 |
| Domestic equity (b) | 145,918 | - | 145,918 | 272,099 | 418,017 |
| International equity (b) | 29,355 | - | 29,355 | 235,093 | 264,448 |
| Hedge funds: | | | | | |
| Long/Short equity ^(c) | - | - | - | 101,022 | 101,022 |
| Absolute return ^(d) | - | - | - | 138,967 | 138,967 |
| Enhanced fixed income ^(e) | - | - | - | 105,555 | 105,555 |
| Fixed income ^(f) | 30,660 | 21,529 | 52,189 | - | 52,189 |
| Partnerships: | | | | | |
| Private equity ^(g) | - | - | - | 866,675 | 866,675 |
| Private and public real assets ^(h) | | | | 139,727 | 139,727 |
| Total investments at | | | | | |
| fair value by tier | \$ 311,441 | \$ 82,900 | \$ 394,341 | \$ 1,859,138 | \$ 2,253,479 |
| Real estate and royalty interests | | | | | |
| at original cost or appraised value | - | - | - | - | 19,963 |
| Investment receivables | | | | | |
| and other at cost or appraised value | - | - | - | - | 24,275 |
| Total investments | | | | | |
| valued at other than fair value | - | - | - | - | 44,238 |
| Total investments | - | - | - | - | 2,297,717 |
| Deposits in trust: | | | | | |
| Short term money funds and cash ^(a) | 145,534 | - | 145,534 | - | 145,534 |
| Domestic equities (b) | 536 | - | 536 | - | 536 |
| Fixed income ^(f) | | 9,273 | 9,273 | | 9,273 |
| Total deposits in trust | | | | | |
| at fair value by tier | \$ 146,070 | \$ 9,273 | \$ 155,343 | \$ - | \$ 155,343 |

Investments consisted of the following at June 30, 2023 (in thousands):

| Investments | Tier 1 (Quoted Prices in Active Markets) | Tier 2 (Significant Observable Inputs) | Total Investments at Measured Fair Value | Investments Measured at NAV | Total |
|---|--|---|---|-----------------------------------|--------------|
| Short term money funds and cash (a) | \$ 1,084 | \$ 158,383 | \$ 159,467 | \$ - | \$ 159,467 |
| Domestic equity ^(b) | 134,274 | - | 134,274 | 237,823 | 372,097 |
| International equity ^(b) Hedge funds: | 28,159 | - | 28,159 | 221,324 | 249,483 |
| Long/Short equity (c) | - | - | - | 109,786 | 109,786 |
| Absolute return (d) | - | - | - | 136,572 | 136,572 |
| Enhanced fixed income (e) | - | - | - | 103,258 | 103,258 |
| Fixed income ^(f) Partnerships: | 27,316 | 28,253 | 55,569 | - | 55,569 |
| Private equity ^(g) | - | - | - | 801,029 | 801,029 |
| Private and public real assets ^(h) | | | | 124,425 | 124,425 |
| Total investments at | | | | | |
| fair value by tier | \$ 190,833 | \$ 186,636 | \$ 377,469 | \$ 1,734,217 | \$ 2,111,686 |
| Real estate and royalty interests | | | | | |
| at original cost or appraised value | - | - | - | - | 19,141 |
| Investment receivables | | | | | |
| and other at cost or appraised value | - | - | - | - | 18,297 |
| Total investments | | | | | |
| valued at other than fair value | - | - | - | - | 37,438 |
| Total investments | - | - | - | - | 2,149,124 |
| Deposits in trust: | | | | | |
| Short term money funds and cash ^(a) | - | 170,344 | 170,344 | - | 170,344 |
| Domestic equities ^(b) | 646 | - | 646 | - | 646 |
| Fixed income ^(f) | | 3,129 | 3,129 | | 3,129 |
| Total deposits in trust | | | | | |
| at fair value by tier | \$ 646 | \$ 173,473 | \$ 174,119 | \$ - | \$ 174,119 |

See annotations on page 19 and 20.

In accordance with ASC 820, fair values are determined by the use of calculated net asset value per ownership share. As of June 30, 2024, the University investments that feature net asset value per share are as follows:

| | | Fair Value Thousands) | Unfunded Commitments | Redemption Frequency if Currently Eligible | Redemption Notice Period |
|--|----|--------------------------|-------------------------|---|--------------------------------|
| Domestic and international equities (b) | \$ | 507,192 | \$ | Daily, Monthly, Quarterly, Yearly | 28–120 days |
| Equity long/short hedge funds (c) | | 101,022 | | Quarterly | 45–90 days |
| Absolute return hedge funds ^(d) | | 138,967 | | Monthly, Quarterly, Semi-annual | 15–90 days |
| Enhanced fixed income hedge funds ^(e) | | 105,555 | 12,018 | Quarterly | 180 da ys |
| Private equity ^(g) | | 866,675 | 425,062 | N/A | N/A |
| Private and public real assets ^(h) | _ | 139,727 | 27,264 | N/A | N/A |
| Total | \$ | 1,859,138 | \$ 464,344 | | |

Annotations are applicable to page 15 in addition to above table.

- (a) This category includes investments in money market accounts as well as cash and cash equivalents.
- (b) This category includes direct ownership of equities, mutual funds, and investments in partnerships (valued at NAV) that invest primarily in common stocks across various sectors and market caps and across different geographic regions. 100% of these investments were valued using NAV. Of the NAV investments approximately 59% of the value of this category were liquid as of June 30, 2024. Most of these funds do not normally short or employ leverage.
- (c) This category includes investments in hedge funds that invest primarily in equities, both long and short. Managers of these funds have the ability to shift investments by geography, sector, and exposure, both on a net and gross basis. Investments representing approximately 97% of the value of this category were liquid as of June 30, 2024. Generally, restriction periods range from three to twelve months as of June 30, 2024.
- (d) This category includes investments in hedge funds that invest in event-related equity and credit, arbitrage, fixed income relative value, quantitative strategies, and other marketable assets and strategies. The category is comprised of approximately 35% in credit investments, 25% in relative value investments, and 40% in equity investments, and provides a consistent return, with low volatility and limited correlation to equity and fixed-income markets. Investments representing approximately 51% of the value of this category were liquid as of June 30, 2024. Generally, restriction periods range from one to thirty months as of June 30, 2024.
- (e) This category includes investments in hedge funds and private capital funds where managers pursue opportunistic exposure to distressed, high-yield debt, and private and opportunistic credit. The managers may also hold positions in post-bankruptcy reorg equity and other derivative instruments. The goal is to provide an attractive risk-adjusted return while targeting outperformance over the broader high-yield markets. Investments representing approximately 0% of the value of this category were liquid as of June 30, 2024.
- (f) This category includes direct ownership of domestic and international corporate and governmental bonds and notes, as well as mutual funds owning such investments. There were no investments within this category as of June 30, 2024.
- (g) This category includes private equity partnerships, including buyout, growth equity, venture capital, and distressed investment firms. These investments cannot be redeemed but do receive distributions as the underlying investments are liquidated. Most funds have a primary term of ten years. Approximately 33% of private equity is in buyout strategies, 41% in growth strategies, 22% in venture capital, and 4% in distressed.

(h) This category includes several partnerships in natural resources and US real estate funds. These investments cannot be redeemed but do receive distributions as the underlying investments are liquidated. Most funds have a primary term of ten years. Approximately 83% of this category is in natural resources partnerships, primarily consisting of oil, gas, mining and infrastructure investments. The remaining 17% is in real estate funds.

In accordance with ASC 820, fair values are determined by the use of calculated net asset value per ownership share. As of June 30, 2023, the University investments that feature net asset value per share are as follows:

| | | air Value Thousands) | | funded nitments | Redemption Frequency if Currently Eligible | Redemption Notice Period |
|---|----|-------------------------|------|--------------------|---|--------------------------------|
| Domestic and (b) | \$ | 459,147 | \$ | _ | Daily, Monthly, | 20, 120 days |
| international equities ^(b) | Ş | 459,147 | Ş | - | Quarterly, Yearly | 28–120 days |
| Equity long/short hedge funds (c) | | 109,786 | | - | Quarterly | 45–90 days |
| Absolute return hedge funds (d) | | 136,572 | | - | Monthly, | 45 00 days |
| | | | | | Quarterly, Semi-annual | 15–90 days |
| Enhanced fixed income hedge | | | | | | |
| funds ^(e) | | 103,258 | | 19,375 | Quarterly | 180 da ys |
| Private equity ^(g) | | 801,029 | 4 | 25,102 | N/A | N/A |
| Private and public real assets ^(h) | | 124,425 | | 26,020 | N/A | N/A |
| Total | \$ | 1,734,217 | \$ 4 | 70,497 | | |

Annotations are applicable to page 16 in addition to above table.

- (a) This category includes investments in money market accounts as well as cash and cash equivalents.
- (b) This category includes direct ownership of equities, mutual funds, and investments in partnerships (valued at NAV) that invest primarily in common stocks across various sectors and market caps and across different geographic regions. 100% of these investments were valued using NAV. Of the NAV investments approximately 62% of the value of this category were liquid as of June 30, 2023. Most of these funds do not normally short or employ leverage.
- (c) This category includes investments in hedge funds that invest primarily in equities, both long and short. Managers of these funds have the ability to shift investments by geography, sector, and exposure, both on a net and gross basis. Investments representing approximately 87% of the value of this category were liquid as of June 30, 2023. Generally, restriction periods range from three to twelve months as of June 30, 2023.
- (d) This category includes investments in hedge funds that invest in event-related equity and credit, arbitrage, fixed income relative value, quantitative strategies, and other marketable assets and strategies. The category is comprised of approximately 30% in credit investments, 30% in relative value investments, and 40% in equity investments, and provides a consistent return, with low volatility and limited correlation to equity and fixed-income markets. Investments representing approximately 47% of the value of this category were liquid as of June 30, 2023. Generally, restriction periods range from one to thirty months as of June 30, 2023.
- (e) This category includes investments in hedge funds and private capital funds where managers pursue opportunistic exposure to distressed, high-yield debt, and private and opportunistic credit. The managers may also hold positions in post-bankruptcy reorg equity and other derivative instruments. The goal is to provide an attractive risk-adjusted return while targeting outperformance over the broader high-yield markets. Investments representing approximately 7% of the value of this category were liquid as of June 30, 2023.
- (f) This category includes direct ownership of domestic and international corporate and governmental bonds and notes, as well as mutual funds owning such investments. There were no investments within this category as of June 30, 2023.

- (g) This category includes private equity partnerships, including buyout, growth equity, venture capital, and distressed investment firms. These investments cannot be redeemed but do receive distributions as the underlying investments are liquidated. Most funds have a primary term of ten years. Approximately 31% of private equity is in buyout strategies, 44% in growth strategies, 21% in venture capital, and 4% in distressed.
- (h) This category includes several partnerships in natural resources and US real estate funds. These investments cannot be redeemed but do receive distributions as the underlying investments are liquidated. Most funds have a primary term of ten years. Approximately 81% of this category is in natural resources partnerships, primarily consisting of oil, gas, mining and infrastructure investments. The remaining 19% is in real estate funds.

Endowment dividend and interest (loss) income, net of expenses, amounted to approximately \$(0.3) million and \$(0.5) million, respectively, for the years ended June 30, 2024 and 2023. In accordance with the University's endowment spending policy, \$82.2 million and \$78.2 million of accumulated gains were used to fund current operations for the years ended June 30, 2024 and 2023, respectively. Unrestricted investment income and gains consist primarily of earnings on unspent bond proceeds and other amounts.

Net assets with restrictions at June 30, 2024 and 2023 include annuity, life income, and other investments at market value of approximately \$47.5 million and \$48.3 million, respectively.

Net assets with restrictions at June 30, 2024 and 2023 include the investment assets at fair value of the Foundation that amounted to \$128.6 million and \$112.9 million, respectively. The University is the sole beneficiary of the Foundation, and a majority of the Foundation's directors are members of the University's board of administrators. For the years ended June 30, 2024 and 2023, income from the Foundation, which is restricted to specific purposes, amounted to approximately \$2.9 million and \$2.4 million, respectively.

Investment return, net of investment management fees of \$30.4 million and \$28.2 million for 2024 and 2023, respectively, is composed of the following for the years ended June 30, 2024 and 2023 (in thousands):

| | 2024 | 2023 |
|--|---------------------|---------------------|
| Operating: Endowment income Investment income and gains—net | \$ 84,840 19,397 | \$ 80,037 10,266 |
| Total operating return | 104,237 | 90,303 |
| Non-operating: Net realized and unrealized gains Accumulated gains used for spending | 214,958 (82,181) | 141,154 (78,246) |
| Total non-operating return | 132,777 | 62,908 |
| Total investment return | \$237,014 | \$153,211 |

7. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The University's financial assets available within one year of the balance sheet date for general expenditure as of June 30, 2024 and 2023 (in thousands):

| | 2024 | 2023 |
|--|--------------------------------------|--------------------------------------|
| Total assets, at year end Less nonfinancial assets: | \$ 4,312,796 | \$ 3,962,345 |
| Property, plant and equipment—net Right of use assets—operating leases Prepaid expenses and other assets | (1,479,132) (71,441) (43,096) | (1,241,993) (75,006) (67,201) |
| Financial assets, at year end | 2,719,127 | 2,578,145 |
| Less those unavailable for general expenditure within one year due to: Contractual or donor-imposed restrictions: | | |
| Donor restrictions for specific purposes Deposits in trust restricted for specific purposes Federal student loan funds contractually repayable | (2,213,796) (155,343) (10,893) | (2,056,687) (174,119) (14,780) |
| Financial assets available to meet cash needs for general expenditures within one year | \$ 339,095 | \$ 332,559 |

In addition to these available financial assets, a significant portion of the University's annual expenditures are funded by current year operating revenues. The University has also adopted a Cash Management Investment Policy which outlines liquidity objectives surrounding the investment of excess cash until needed to meet cash flow requirements. As indicated in Note 11, the University maintains \$170 million in lines of credit if needed for short term seasonal fluctuations.

8. NET ASSETS

Net assets with restrictions at June 30, 2024 and 2023 (in thousands) were as follows:

| | 2024 | 2023 |
|---|-----------------------------------|-----------------------------------|
| Assets required to be held in perpetuity Assets required to be held for a specific purpose Assets subject to passage of time (contributions receivable) | \$ 862,687 1,308,133 42,976 | \$ 803,188 1,217,313 36,186 |
| Total | \$2,213,796 | \$2,056,687 |

Net assets without restrictions at June 30, 2024 and 2023 (in thousands) were as follows:

| | 2024 | 2023 |
|---|----------------------|-----------------------|
| Undesignated Funds functioning as endowment | \$327,013 325,906 | \$ 286,451 307,742 |
| Total | \$652,919 | \$594,193 |

Net assets released from net assets with donor restrictions at June 30, 2024 and 2023 (in thousands) were as follows:

| | 2024 | 2023 |
|--|------------------|----------------|
| Satisfaction of purpose restrictions—endowment spending | \$ 51,745 | \$46,705 |
| Satisfaction of purpose restrictions—operating and capital Satisfaction of time restrictions—operating and capital | 47,993 22,369 | 8,149 9,791 |
| Total | \$122,107 | \$64,645 |

9. ENDOWMENT FUNDS AND DISCLOSURES UNDER ASC 958-205

Management for the University, with the board of administrator's concurrence, has interpreted the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) as not expressly requiring the preservation of purchasing power (real value) for donor-restricted endowment funds absent donor stipulations to the contrary.

The University classifies as net assets with restriction the original value of gifts donated for permanent endowment, any subsequent gifts to such endowments, unrealized gains (losses) and accumulations subsequently made at the direction of the applicable donor instrument.

Endowment funds, net asset composition as of June 30, 2024 and 2023 (in thousands):

| | | 2024 | |
|--|------------------------|-----------------------------|---------------------------------|
| | Without Restriction | With Restriction | Total |
| Donor restricted endowment funds Board designated endowment funds | \$ - 325,906 | \$1,928,088 | \$1,928,088 325,906 |
| Total endowment funds | \$325,906 | \$1,928,088 | \$2,253,994 |
| | | | |
| | | 2023 | |
| | Without Restriction | 2023 With Restriction | Total |
| Donor restricted endowment funds Board designated endowment funds | | With | Total \$1,779,929 307,742 |

Changes in endowment funds, net assets for the years ended June 30, 2024 and 2023 (in thousands):

| | | 2024 | |
|---|--|--|---|
| | Without | With | |
| | Restriction | Restriction | Total |
| Net assets—beginning of year | \$307,742 | \$1,779,929 | \$2,087,671 |
| Investment return: Net appreciation | | | |
| (realized and unrealized) | 25,102 | 160,062 | 185,164 |
| Total investment return | 25,102 | 160,062 | 185,164 |
| New gifts Endowment assets used for expenditure | 5,601 (12,539) | 57,739 (69,642) | 63,340 (82,181) |
| Total noninvestment changes | (6,938) | (11,903) | (18,841) |
| Net assets—end of year | \$325,906 | \$1,928,088 | \$2,253,994 |
| | | | |
| | | 2023 | |
| | Without Restriction | 2023 With Restriction | Total |
| Net assets—beginning of year | | With | Total \$2,001,112 |
| Investment return: | Restriction | With Restriction | |
| | Restriction | With Restriction | |
| Investment return: Net appreciation | \$ 299,032 | With Restriction \$1,702,080 | \$2,001,112 |
| Investment return: Net appreciation (realized and unrealized) | \$299,032 17,355 | With Restriction \$1,702,080 | \$2,001,112 |
| Investment return: Net appreciation (realized and unrealized) Total investment return New gifts | \$299,032 17,355 17,355 3,091 | With Restriction \$1,702,080 118,422 118,422 25,937 | \$2,001,112 135,777 135,777 29,028 |

Composition of Endowed Funds—The University's endowment fund assets are managed around asset components with different characteristics. These are pooled endowment funds, funds managed under the Louisiana Education Quality Support Fund (LEQSF), separately invested endowment funds, and University-owned real estate.

The approximate asset composition of these funds at June 30, 2024 and 2023 is as follows:

| | 2024 | | 2023 | |
|--|--------------------|----|--------------------|----|
| Pooled funds | \$1,762,214 | * | \$1,653,195 | * |
| LEQSF pooled funds Separately invested funds | 256,122 191,808 | ** | 243,108 167,454 | ** |
| Contributions receivable Investment income receivables and other | 23,473 20,377 | | 18,200 5,724 | |
| Total endowment related net assets | \$2,253,994 | | \$2,087,681 | |

- * This category includes \$16.6 million in University-owned real estate that returned approximately \$0.4 million and \$0.7 million, respectively, in net rents and royalties for the years ended June 30, 2024 and 2023.
- ** This category includes an investment of approximately \$3.3 million and \$3.8 million in Murphy Oil Corporation common stock at June 30, 2024 and 2023, respectively.

Return Objectives and Risk Parameters—The University has adopted endowment investment and spending policies relative to its pooled endowment funds that attempt to provide a predictable stream of funding to programs supported by its endowment while ensuring that purchasing power of the assets do not decline over time. The pooled endowment assets are invested long term in a manner intended to produce results that exceed the rate of inflation, plus the payout percentage.

The Board of Regents of Louisiana (BOR) provides investment guidelines for LEQSFs that are more restrictive in terms of investment choices that are available. Accordingly, these funds are managed with the expectation of lower volatility and with a bias toward preservation of capital. Even so, the long-term expectation is that these funds will generally return inflation, plus 5%.

Separately invested funds are managed to meet donor expectations.

Strategies Employed for Achieving Objectives—To satisfy its long-term rate of return objectives, the University relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The University targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policies and Investment Objectives—The University has a policy with respect to its pooled endowment funds of appropriating for distribution each year approximately 5% of its pooled endowment fund's average fair value over the prior 12 quarters through the calendar year-end preceding the fiscal year in which the distribution is planned.

This policy is consistent with the objective of maintaining the purchasing power of the endowment assets, as well as to provide additional real growth through investment return. In the years ended June 30, 2024 and 2023, the University used approximately \$66.9 million and \$64.1 million, respectively, in pooled endowment assets for spending.

The BOR provide spending guidelines for those accounts that are matched by state funds through the LEQSF program. Those guidelines generally provide for preservation of capital and by averaging the fund values of the previous five years. Generally, values that fall below the CPI-adjusted balances will forgo a distribution in the subsequent year. In fiscal 2014, the BOR permanently suspended application

of the CPI feature of its payout formula, thus allowing payouts when fund value is higher than original fund corpus. For the years ended June 30, 2024 and 2023, the University used approximately \$11.9 million and \$10.0 million, respectively, in such assets for spending.

Separately invested funds generally produce dividends and interest that are then made available for spending. For the years ended June 30, 2024 and 2023, such items totaled approximately \$2.9 million and \$4.1 million, respectively.

From time to time, the fair value of assets associated with individual endowment funds may fall below the level that the donor or UPMIFA requires the University to maintain as a fund of perpetual duration. These deficiencies, if any, are monitored by management. No significant deficiencies exist as of June 30, 2024 or June 30, 2023; such deficiencies are temporary.

Endowment Assets used for Spending—The University made \$82.1 million and \$78.2 million of endowment assets available for spending in the years ended June 30, 2024 and 2023, respectively.

10. PROPERTY, PLANT, AND EQUIPMENT—NET

Property, plant, and equipment—net consist of the following at June 30, 2024 and 2023 (in thousands):

| | 2024 | 2023 |
|--|---|---|
| Land Buildings and improvements Equipment Library books and materials Construction in progress | \$ 41,933 1,683,986 331,027 280,257 178,433 | \$ 41,650 1,381,671 308,213 270,347 231,508 |
| Property, plant, and equipment, gross | 2,515,636 | 2,233,389 |
| Less accumulated depreciation | (1,036,504) | (991,396) |
| Property, plant, and equipment—net | \$1,479,132 | \$1,241,993 |

The University capitalizes interest related to construction of major facilities. Capitalized interest is recorded as part of the related asset and is amortized over the asset's estimated useful life. Capitalized interest amounted to \$5.1 million and \$6.1 million for the years ended June 30, 2024 and 2023, respectively.

Purchases of property, plant, and equipment included in accounts payable as of June 30, 2024 and 2023 total \$29.5 million and \$22.1 million, respectively.

11. NOTES PAYABLE AND LINES OF CREDIT

Notes payable at June 30, 2024 and 2023 consist of the following (in thousands):

| | 2024 | 2023 |
|---|-----------------|-----------|
| Term note dated July 20, 2018. Principal amounts vary from \$0.125 million quarterly in fiscal 2019, to \$1.0745 million by fiscal 2030. A final payment of \$5.0 million is due on April 1, 2033. Interest is borne at SOFR plus 91.448 basis points (6.24% and 6.07% at June 30, 2024 and 2023, respectively). Term delayed draw note dated July 20, 2018. Proceeds were made over 8 quarterly draws of \$3.125 million. Principal payments commence on July 1, 2020 with a quarterly payment of \$0.1575 million and conclude with a quarterly payment of \$1.0825 million on April 1, 2033. | \$ 25,343 | \$ 25,943 |
| Interest is borne at SOFR plus 91.448 basis points (6.24% and 6.07% at June 30, 2024 and 2023, respectively). | 22,215 | 22,980 |
| Total notes payable | <u>\$47,558</u> | \$48,923 |

The University had \$180 million in 4 lines of credit with four banks to meet short-term seasonal cash requirements, if needed, at June 30, 2024 and 2023. The lines expire as follows: \$50 million on March 12, 2025, \$40 million on April 18, 2025, \$40 million on January 24, 2025, and \$50 million on December 7, 2024. Principal is payable upon demand. At June 30, 2024 and 2023, there was \$0 drawn on these lines. Interest rates applicable to these lines are based on several defined indices. Additionally, the \$40 million line of credit expiring January 24, 2025 contains an accordion provision which would make \$30 million available upon request.

On July 20, 2018, the University refinanced its term note payable with a balance of \$28.468 million at June 30, 2018 with another bank. The new note reflects an improvement in the interest rate to SOFR plus 91.448 basis points. Principal amounts vary from \$0.125 million quarterly in fiscal 2019, increasing substantially to \$1.0745 million by fiscal 2030. A final payment of \$5.0 million is due on April 1, 2033.

Additionally, the University executed a \$25 million delayed term note with the same bank on July 20, 2018 at the same interest rate (SOFR plus 91.448 basis points). Proceeds were drawn over eight quarterly draws of \$3.125 million. Principal payments commence on July 1, 2020 with a quarterly payment of \$0.1575 million and conclude with a quarterly payment of \$1.0825 million on April 1, 2033.

12. BONDS PAYABLE

Bonds payable consist of the following at June 30, 2024 and 2023 (in thousands):

| | 2024 | 2023 |
|--|-------------------|-------------------|
| Tax exempt Louisiana Public Facilities Authority Refunding Revenue Bonds Series 2007A-2 with annual principal payments of \$1,220 to \$2,970 from 2015 through 2036, bearing interest at 67% of Three Month SOFR plus 70 basis points. The rates in effect at June 30, 2024 and 2023 were 4.45% and 4.26%, respectively. | 28,540 | 30,325 |
| The Administrators of the Tulane Educational Fund Series 2007C Taxable Refunding Revenue Bonds with annual principal payments ranging from \$2,345 to \$7,590 from 2016 through 2036, bearing interest at three month SOFR plus 30 basis points. The rates in effect at June 30, 2024 and 2023 were 5.89% and 5.62%, respectively. | 68,225 | 72,095 |
| Tax exempt Louisiana Public Facilities Authority Revenue Bond Series 2013B with annual maturities of \$11,785 to \$13,705 from 2038 through 2040, fixed interest rates from 4% to 5%. | 38,650 | 38,650 |
| The Administrators of the Tulane Educational Fund Series 2013C Taxable Refunding Revenue Bonds with annual principal payments ranging from \$1,380 to \$6,700 from 2042 to 2048, fixed interest rate of 5.0%. | 36,985 | 36,985 |
| The Administrators of the Tulane Educational Fund Series 2013D Taxable Refunding Revenue Bonds with annual principal payments ranging from \$6,035 to \$8,200 from 2042 to 2048, fixed interest rate of 5.25 % | 49,500 | 49,500 |
| Tax exempt Louisiana Public Facilities Authority Revenue and Refunding Bond Series 2016A with principal payments ranging from \$1,305 to \$13,760 from 2017 to 2046. Fixed interest rates with an average rate of 4.654%. | 130,400 | 139,120 |
| The Louisiana Public Facilities Authority Taxable Revenue and Refunding Bonds Series 2016B with principal payments ranging from of \$4,170 to \$11,475 from 2041 to 2051. Fixed interest rates with an average rate of 4.346%. | 91,820 | 91,820 |
| Tax Exempt Louisiana Public Facilities Authority 2017A Revenue and Refunding Bonds principal payments ranging from \$605 to \$6,755 from 2018 to 2050. Fixed interest rates with an average rate of 4.503%. | 39,615 | 41,800 |
| The Louisiana Public Facilities Authority 2017B Taxable Revenue Bonds with principal payments ranging from \$2,865 to \$4,225 from 2018 to 2027. Fixed interest rates with an average rate of 3.026%. | 14,495 | 18,500 |
| Tax Exempt Louisiana Public Facilities Authority Revenue and Refunding Bond Series 2020A with principal payments ranging from \$2,570 to \$15,145 from 2020 to 2050. Fixed interest rates with an average rate of 4.64%. | 179,070 | 179,070 |
| Tax Exempt Louisiana Public Facilities Authority Revenue and Refunding Bond Series 2023A with principal payments ranging from \$1,865 to \$20,510 | 162,390 | 162,390 |
| The Louisiana Public Facilities Authority 2024A Revenue Bonds with principal payments ranging from \$1,345 to \$17,060 | 81,170 | |
| | 920,860 | 860,255 |
| Bond underwriters net premium and discount Deferred financing costs | 82,804 (9,151) | 75,866 (8,549) |
| Bonds payable | \$994,513 | \$927,572 |

The 2007 Series A-2 series were used to redeem \$61 million in previously issued taxable bonds. The 2007 Series B proceeds were used to escrow \$31.820 million toward redemption of certain 1997 tax-exempt issues. The 2007 Series C proceeds were applied toward escrows established to defease portions of six previous tax-exempt issues and three previous taxable issues.

The University issued tax-exempt bonds in 2013 through the LPFA (2013A and B Series) to support stadium construction, undergraduate dormitory construction, and medical school and uptown campus infrastructure improvements. Taxable bonds Series 2013C provided financing for similar projects.

The University also issued taxable bonds (Series 2013D) to refund \$42.27 million of 2007 Series A-1 bonds and \$8.43 million of 2007 Series B bonds.

During the year ended June 30, 2017, the University issued tax-exempt and taxable bonds through the LPFA (2016A and B Series) to refinance outstanding 2007 Series A-1 bonds, support business school construction, purchase energy conservation equipment and improvements and other campus improvements. In connection with the issuance of the 2016A and 2016B Series bonds, unamortized debt issuance costs included in the loss on early extinguishment of debt totaled \$2.7 million and reflects a noncash financing activity.

During the year ended June 30, 2018, the University issued tax-exempt and taxable bonds through the LPFA (2017A and B Series), to refinance outstanding 2007 Series B bonds, support dining and student commons construction, and various infrastructure projects.

On August 4, 2020, the University issued tax-exempt bonds (2020A Series) dedicated for capital projects, including the construction of a new housing facility, a new science and research facility and the renovation of various academic buildings, with the remaining proceeds used for the refinancing of the Series 2009 and Series 2010 bonds.

In March 2022, the University defeased \$20.3 million of tax exempt bonds, including \$2.4 million of the LPFA 2013B Series, \$8.5 million of the LPFA 2016A Series, \$1.1 million of the LPFA 2017A Series and \$8.3 million of the LPFA 2020A Series. In connection with this defeasance, unamortized debt issuance costs and premium amounts were included in the gain on early extinguishment of debt of approximately \$1.0 million and reflects a noncash financing activity.

On February 1, 2023, the University issued tax-exempt bonds (2023A Series) primarily dedicated for capital projects, including the construction of a new housing facility, the renovation of an academic building on the Uptown campus, as well as various other infrastructure projects. The remaining proceeds were used for the refinancing of a portion of the 2013B bonds.

On June 18, 2024, the University issued tax exempt bonds (2024A Series) primarily dedicated for capital projects, including the construction of educational and administrative offices on both the Uptown and Downtown campuses, athletic facilities, the implementation of an enterprise resource planning system, as well as various other infrastructure projects.

The annual principal maturities for bonds payable at June 30, 2024 are as follows (in thousands):

Fiscal Year

| \$ 20,835 |
|-----------|
| 26,715 |
| 28,605 |
| 28,900 |
| 29,210 |
| 786,595 |
| |
| \$920,860 |
| |

All of the above described outstanding bonds payable, excluding the mortgage bonds payable, are general obligations of the University. The University is required to comply with certain covenants that, if not met, limit the incurrence of additional certain long-term indebtedness and the sale of certain assets. Management believes the University was in compliance with its covenants at June 30, 2024 and 2023. The mortgage bonds were fully retired during the year ended June 30, 2023 and were secured by first mortgages on the facilities financed and by investments in government bonds. The investments are no longer required to be held and the mortgage obligation has been released. In addition, annual net revenues from the residence halls and from student fees were pledged for debt service to the mortgage bonds.

13. REVENUE RECOGNITION

As presented in the Statement of Activities, the University has various sources of operating revenue. The following revenues are presented in accordance with ASU No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*:

Tuition and Fees—Net—Student tuition and fees are recorded as revenues during the year the related services are rendered. Advance payments are recorded as deferred revenue. Financial aid provided by the University is recorded as a reduction to tuition and fees.

Government Grants and Contracts—Grant and contract revenue is recognized when the conditions upon which they depend are substantially met, which primarily is when qualifying expenses or activities occur. Advance payments are recorded as deferred revenue.

Medical Group Practice, Labs, and Clinics—The University's medical school faculty provide professional services to patients, the Tulane University Hospital and Clinic, other joint venture hospitals, and certain community hospitals. Under these agreements, professional revenues are distributed in accordance with specified formulas, generally in the year earned. Other revenues, such as those that relate to labs and clinics are also recorded in this caption. Expenses directly related to operation of the group practices such as physician compensation are recorded in the expense caption entitled "Medical Group Practice". Other supporting expenditures such as the operation of certain labs and treatment centers are recorded in the "Instruction and Academic Support" and "Public Service" captions.

The University's Medical Group Practice provides care to patients who meet certain criteria without charge or at amounts less than its established rates. Records of charges foregone for services and supplies furnished under the charity care policy are maintained to identify and monitor the level of charity care provided. Because the University does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. The University estimates its costs of care by

identifying certain accounts in whole, or in part, as charity care during the year. The charges for services and supplies to those accounts are considered charity care. The University's gross charity care charges include only services provided to patients who are unable to pay and qualify under the University's charity care policy. During the years ended June 30, 2024 and 2023, the estimated costs incurred by the University to provide care to patients who met certain criteria under its charity care policy were approximately \$3.9 million and \$7.0 million, respectively.

Auxiliary Enterprises—This category represents revenues mainly related to housing and dining, also known as room and board. Payments from students for these services are recorded as revenues during the year the related services are rendered.

Significant Judgments—Significant judgment is required in determining the appropriate approach to applying the revenue recognition criteria. While Topic 606 is generally applied to an individual contract with a customer, as a practical expedient, the University applies this guidance to a portfolio of contracts (or performance obligations) with similar characteristics. The University reasonably expects that the effects of applying this guidance to the portfolio would not differ materially from applying the guidance to the individual contracts (or performance obligations) within the portfolio. For tuition and fees, as well as room and board, which is included within auxiliary enterprises revenues, the University has determined that students can be grouped into a single portfolio for each of these three performance obligations. Based on the University's experience, students at different campuses, or in different programs have similar characteristics concerning the University's approach to revenue recognition. Agreements concerning enrollment, student financial responsibility, housing, and dining plans each contain terms which clarify the performance obligations and eligibility for refunds or fee adjustments. These agreements are fundamentally the same regardless of the program of study. For contracts with customers not pertaining to tuition and fees, room, and board, the University generally applies the revenue recognition guidance on an individual contract basis.

Significant judgment is also required to assess collectability. See Note 3, Accounts and Other Receivables—net, and Note 4, Contributions Receivable—net, for additional information concerning these receivables and their collectability, including related allowances for doubtful accounts. Given the nature of the University's contracts with customers, there are no incremental costs of obtaining a contract and no significant financing components. During the fiscal year, there were no significant changes in the judgements affecting the determination of the amount and timing of revenue from contracts with customers.

14. DISCLOSURE OF FAIR VALUE OF FINANCIAL INSTRUMENTS

The estimated fair value of all significant financial instrument amounts has been determined by the University using available market information and appropriate valuation methodologies. The following methods and assumptions were used to estimate the fair value of each class of financial instrument.

Accounts and Contributions Receivable—The University considers the carrying amounts of these financial instruments to approximate fair value.

Loans Receivable—Loans receivable are amounts principally due from students under federally sponsored programs that are subject to significant restrictions. Accordingly, it is not practical to determine fair value.

Investments—Investments at fair value were approximately \$2.253 billion and \$2.112 billion at June 30, 2024 and 2023, respectively. Market values are used when available. Other investments

totaling approximately \$44.2 million and \$37.4 million at June 30, 2024 and 2023, respectively, are reported at carrying values because it was not practical to apply fair valuation techniques and application of such techniques was not expected to result in materially different values (see Note 6).

Bonds and Notes Payable—The fair value was approximately \$979.7 million and \$917 million at June 30, 2024 and 2023, respectively. The fair value was estimated using rates currently available for debt with similar terms and remaining maturities.

Other—The University considers the carrying amounts of all other financial instruments to be a reasonable estimate of fair value.

15. RETIREMENT PLANS

Retirement benefits for substantially all employees are provided through the Teachers Insurance and Annuity Association and the College Retirement Equities Fund. Under these defined contribution plans, contributions are applied, as directed by each participant, to annuities and/or to the purchase of shares or participation units in a variety of mutual funds. The amount of contributions made by the University is based upon the employee's salary. Plan contributions are funded as they accrue. For the years ended June 30, 2024 and 2023, employer contributions to the plans were approximately \$31.2 million and \$29.3 million, respectively.

16. PROFESSIONAL LIABILITY INSURANCE

The University maintains a self-insurance program for professional medical services rendered by its medical faculty, including residents and interns. The trust fund assets of \$10.7 million and \$10.6 million and associated liabilities of \$10.6 million and \$10.1 million at June 30, 2024 and 2023, respectively, are included in unrestricted net assets.

During 1976, the State of Louisiana enacted the Louisiana Medical Malpractice Act which created a statutory limit of \$500,000 for each medical professional liability claim brought against a private healthcare provider who is qualified with the Louisiana Patient's Compensation Fund. Under the Act, each qualified provider's limitation of liability can be up to \$100,000 with the Louisiana Patient's Compensation Fund being liable for the remaining \$400,000 under the statutory limit. The constitutionality of the statutory limit has been upheld by the Louisiana Supreme Court but is subject to its review at any time. The University participates in the Louisiana Patient's Compensation Fund with all of its healthcare providers qualified and entitled to the statutory limitation of liability. Therefore, for any claim filed against a University provider, liability is \$100,000 with additional coverage up to \$400,000 per claim provided by the Louisiana Patient's Compensation Fund. The University carries commercial liability insurance for claims that might exceed amounts funded by the self-insurance trust fund or the State Insurance Fund.

17. COMMITMENTS AND CONTINGENCIES

Amounts received and expended by the University under various federal and state programs are subject to audit by governmental agencies. Management believes that adjustments, if any, that might result from such audits would not have a significant impact upon the financial position of the University. The University is a party to various litigation and other claims, the outcome of which cannot be presently determined. Management's opinion is that the outcome of such matters would not have a significant effect upon the University's financial position or statement of activities.

Lessee Disclosures—As a lessee, the University analyzes each lease agreement to determine whether it should be classified as an operating or finance lease. In addition, the University evaluates service contracts that involve the use of an identified asset (such as property, plant, or equipment) to determine if the contract contains a lease. As of June 30, 2024 and 2023, the University has no finance leases. For operating leases, the University recognizes in the consolidated statement of financial position a right-of-use-asset and a corresponding lease liability, initially measured at the present value of the lease payments. Payments made on the lease liability, as well as the amortization of the right-ofuse asset are recognized on the financial statement line of the lessee department over the term of the lease on a straight-line basis in the consolidated statement of activities. Variable lease costs such as various supply and sundry costs and other operating costs are expensed as incurred. Cash payments for operating leases are classified within the operating activities in the consolidated statement of cash flows. As the University's leases do not provide an implicit rate, the University has used an estimated incremental borrowing rate based on the information available at our adoption date in determining the present value of lease payments. For all lease agreements, the University combines lease and non-lease components. The University has elected the short-term lease exemption and materiality expedient and therefore does not recognize a right-of-use asset and related lease liability for lease arrangements with an original term of 12 months or less or total lease payments less than \$0.1 million.

The University leases certain real property and equipment. These leases are classified as operating leases and have lease terms ranging up to 20 years. As of June 30, 2024 and June 30, 2023, the University had right-of-use assets of \$71.4 million and \$75.0 million, and corresponding lease liabilities of \$70.7 million and \$74.3 million for the future obligations of the leases discounted by the University's estimated incremental borrowing rates of 3.956% for existing leases and 4.823% for new leases entered into during fiscal year 2024.

Weighted-average remaining lease term for the operating leases is approximately 8.55 years and the weighted-average discount rate for the operating leases is 4.32% as of June 30, 2024.

The components of lease expense were as follows:

| | 2024 | 2023 |
|--------------------------|-----------|----------|
| Operating lease expense | \$ 12,798 | \$12,529 |
| Short-term lease expense | 1,279 | 1,013 |

Operating and short-term lease costs are included in the appropriate functional expense line on the University's statements of activities.

The table below summarizes the undiscounted cash flows for future lease liability payments for the years ended June 30 (in thousands):

| Fiscal Year | Amount |
|--|---|
| 2025 2026 2027 2028 2029 Thereafter | \$ 13,513 13,049 12,700 6,681 6,112 33,837 |
| Total minimum lease payments | 85,892 |
| Less: amounts representing interest | (15,221) |
| Total lease liabilities—operating | \$ 70,671 |

Total lease payments amounted to approximately \$14.1 million and \$13.5 million, respectively, for the years ended June 30, 2024 and 2023.

Lessor Disclosures

Operating Lease Agreements—The University leases office and other rental space to other businesses. Lease income for the years ended June 30, 2024 and 2023 were approximately \$2.6 million and \$3.4 million each fiscal year. Lease terms range from one to 10 years, with options of renewal for additional periods. All such property leases provide for minimum annual rentals and all rental revenue has been recorded on a straight-line basis.

Assets subject to operating lease agreements as of June 30, 2024 and 2023 were as follows:

| | 2024 | 2023 |
|--|---------------------|----------------------|
| Land, buildings and improvements Less accumulated depreciation | \$29,034 (2,289) | \$ 28,999 (2,697) |
| Net book value of assets subject to lease agreements | <u>\$ 26,745</u> | \$ 26,302 |

Following is a schedule by years of future minimum rental payments under operating leases as of June 30, 2024 (in thousands):

| Fiscal Year | Amount |
|-------------|-----------------|
| 2025 | \$ 2,204 |
| 2026 | 1,903 |
| 2027 | 1,638 |
| 2028 | 1,420 |
| 2029 | 1,348 |
| Thereafter | 5,803 |
| Total | <u>\$14,316</u> |

Energy Asset Commitments—In January 2022, Tulane University executed certain agreements with Bernhard MCC, LLC, together with its special purpose entity, 6823 Energy Partners, LLC ("Bernhard"), with detailed unconditional purchase obligations to Bernhard for energy optimization and design/build improvements and also for thermal service charges comprised of capacity charges and both energy and non-energy asset operations and maintenance charges. The terms of the agreement are 30 years and expire in December 2051.

In consideration for entering into these agreements, Bernhard paid Tulane \$198 million in January of 2022. Additionally, Tulane committed to spend \$84 million with Bernhard and other energy contractors within approximately 2 years for energy optimization services. Approximately \$76 million has been incurred as of June 30, 2024.

As part of its 30 year commitment to purchase thermal services and non-energy operations and maintenance charges, the total of fixed and determinable payments to be paid to Bernhard are as follows:

| Fiscal Year | Amount |
|--------------|------------------|
| 2025 | \$ 17,728 |
| 2026 2027 | 18,075 18,360 |
| 2028 2029 | 18,650 18,944 |
| Thereafter | 518,463 |
| Total | \$610,220 |

Interest Rate Collars and Swaps (in Thousands)—The University has entered into interest rate swap agreements to fix variable interest rates when terms have been advantageous. The University is not required to post collateral under any of its outstanding swaps.

In January 2009, the University entered into a forward-starting swap of interest rates that became effective February 15, 2011 to hedge certain of the Series 2007C Bonds ("Swap A"). Under Swap A, which had an original notional amount of \$103.1 million that amortizes with the Series 2007C Bonds, the University pays a fixed rate of 3.195% (as subsequently amended) and the swap provider pays a three-month US Dollar LIBOR rate. Swap A had an original termination date of February 2017. Commencing with the interest period beginning on August 15, 2023, the per annum interest rate on the 2007C Bonds in effect during an interest period will be equal to the Term Secured Overnight Financing Rate plus 0.26161% plus 30 basis points, and interest on the 2007C Bonds will accrue on the outstanding principal balance of the 2007C Bonds.

In a second swap arrangement that hedges the Series 2007A-2 Bonds, the University pays a fixed interest rate of 2.334% (as subsequently amended) and receives 67% of three-month LIBOR on an original notional amount of \$62.2 million that amortizes with the Series 2007A-2 Bonds ("Swap B"). Swap B had an original termination date of February 2017. Commencing with the interest period beginning on August 15, 2023, the per annum interest rate on the Series 2007A-2 Bonds in effect during an interest period will be equal to 70 basis points plus the product of (A) and (B) where (A) is 67% and (B) is Term Secured Overnight Financing Rate plus 0.26161% basis points, and interest on the 2007A-2 Bonds will accrue on the outstanding principal balance of the 2007A-2 Bonds.

Swap A and Swap B were modified in July 2015 to extend their termination dates to February 15, 2036. In connection with these maturity date extensions, effective May 15, 2015, the fixed rate Swap A (current notional amount of \$68,225), was amended to 3.1296%, and the fixed rate on the Swap B (current notional amount of \$28,540) was amended to 2.1018%.

The combined values of the above agreements at June 30, 2024 and 2023 were approximately \$5,582 and \$4,636 in favor of the University and the swap providers, respectively, as reflected in the line item accounts payable and accrued liabilities.

The fair value of the interest rate swap is based on the present value of the fixed and floating portions of the agreements and, therefore, is considered a Tier 3 input (see Note 6). A roll forward of the fair value measurements for the University's financial liability measured at estimated fair value on a recurring basis using significant unobservable (Tier 3) inputs for years ended June 30, 2024 and 2023 is as follows (in thousands):

| | e Measurements Us Total Realized/Unr | | | • | er 3) | |
|---------------------|---|-------------------------------|---------------------------------|--|---|------------------------------|
| | Balance, July 1, 2023 | Realized Gains (Losses) | Unrealized Gains (Losses) | Purchases, Sales, Issuances and Settlements | Transfer In and/or Out of Level 3 | Balance, June 30, 2024 |
| Interest rate swaps | <u>\$4,636</u> | <u>\$ -</u> | \$ <u>946</u> | \$ - | <u>\$ -</u> | \$5,582 |
| | e Measurements Us Total Realized/Unr | | | • • | er 3) | |
| | Balance, July 1, 2022 | Realized Gains (Losses) | Unrealized Gains (Losses) | Purchases, Sales, Issuances and Settlements | Transfer In and/or Out of Level 3 | Balance, June 30, 2023 |
| Interest rate swaps | <u>\$(840</u>) | <u>\$ -</u> | \$5,476 | <u>\$ -</u> | <u>\$ -</u> | <u>\$4,636</u> |

18. HOSPITAL/CLINIC JOINT VENTURE

Effective March 31, 1995, the University entered into a joint venture agreement with Hospital Corporation of America (HCA), for the continued operation of the Tulane University Medical Center (TUMC). Under the joint venture agreement, a new entity, UHS, a Louisiana limited liability corporation, was formed. Through June 30, 2005, the University retained a 20% interest in UHS. Effective July 1, 2005, the University accepted a dilution in interest to 17.25% when HCA contributed Lakeside Hospital to the partnership. Under the terms of the joint venture agreement, the University provides services to UHS under a shared services agreement, an academic affiliation agreement, and other related agreements. These services include a variety of overhead services, such as plant operations and security, as well as a variety of direct and indirect medical educational and related services (the "UHS Agreement"). Additionally, the University leases to UHS the land upon which the hospital and clinic facilities are located, and leases office space to UHS and to HCA in a university-owned building.

Effective May 7, 2017, the UHS entered into an agreement with Epic Development, Inc., a subsidiary of HCA, to lease Lakeview Hospital, licensed as a 167-bed facility, in Covington, Louisiana for 15 years.

On October 10, 2022, the Board of Administrators of Tulane University ("Board") authorized a substantial realignment of the University's healthcare related operations.

Specifically, the Board authorized the purchase by the University of all the interests held by affiliates of HCA in UHS. UHS was formed by HCA and the University in 1995 and had operated TUMC in downtown New Orleans since that time. UHS also operated Lakeview Regional Medical Center in Covington, LA ("Lakeview") and Tulane Lakeside Hospital in Metairie, LA ("Lakeside").

As a result of the realignment, the University owned 100% of UHS. Simultaneously with the University's acquisition of HCA's interest in UHS, the University conveyed all its interests to Louisiana Children's Medical Center (LCMC). LCMC operates several hospitals in the New Orleans area, including East Jefferson General Hospital ("East Jeff"). LCMC became the sole owner of UHS. In addition to the transfer of the University's ownership interests in UHS to LCMC, the Board authorized the University to enter into an Academic Affiliation Agreement (AAA) with LCMC, replacing the UHS Agreement. Under the AAA, the Tulane University School of Medicine ("School of Medicine") became the primary medical school affiliate of LCMC at East Jeff, TUMC, Lakeside and Lakeview. Additionally, the School of Medicine relocated from TUMC in downtown New Orleans to East Jeff, as well as to certain other LCMC clinical facilities and the School of Medicine's teaching, research, and clinical programs. Now that this relocation is complete, TUMC in downtown New Orleans is being repurposed for other strategic initiatives consistent with the AAA. The University owns the land on which the downtown hospital is located and leased the land to UHS. This transaction closed on December 30, 2022 and at the closing of the transaction, this ground lease was amended to reflect HCA's departure. In February 2024, the ground lease was terminated, and the buildings reverted to the University now that the relocation of the School of Medicine's clinical and teaching programs to East Jeff is complete.

Effective January 1, 2023, LCMC (as sole owner of UHS) and Tulane entered into an Academic Affiliation Agreement which replaces the UHS Agreement.

For the years ended June 30, 2024 and 2023, the University recorded revenue and cost recoveries of approximately \$80.9 million and \$65.1 million, respectively, and as of June 30, 2024 and 2023, recorded approximately \$28.1 million and \$12.5 million, respectively, as receivables from LCMC, related to these agreements.

19. INFORMATION USED IN THE DETERMINING DEPARTMENT OF EDUCATION'S FINANCIAL RESPONSIBILITY COMPOSITE SCORE

Section 498(c)(1) of the Higher Education Act authorizes the Secretary of the Department to establish ratios and other criteria for determining whether an institution has sufficient financial responsibility. 34 CFR 668.172 of the current regulation, originally effective July 1, 1998, established a methodology based on three ratios—primary reserve, equity, and net income that measure different aspects of financial health and are combined into a composite score to measure financial responsibility. The financial information below presents the correspondence between certain values presented in the University's financial statements and the values as they are included in the determination of the ratios used by ED to gauge the University's financial responsibility as of June 30, 2024 (in thousands).

Long-Term Debt

| Pre-implementation Post-implementation Not for the purchase of property, plant and equipment Lease liabilities—operating Less: current long term bond debt payable | \$ | 642,752 399,319 - 70,671 (20,835) |
|--|-----|---|
| Long-term debt | \$1 | 1,091,907 |
| Pre-implementation land, buildings, and equipment—net Construction in progress Post-implementation land, buildings, | \$ | 709,434 178,433 |
| and equipment—net, without outstanding debt Post-implementation land, buildings, and equipment—net, with outstanding debt | | 374,723 216,542 |
| Subtotal land, buildings, and equipment—net | | 1,479,132 |
| ROU assets-pre-implementation ROU assets-post-implementation | | - 71,441 |
| Subtotal ROU assets | \$ | 71,441 |

20. RELATED PARTY TRANSACTIONS

The University maintains policies to identify and evaluate related party transactions. Related parties include the University's directors, officers, or key employees, any relative of such individuals, or any entity in which such individuals exceed a certain ownership or beneficial interest percent. The University follows ASC 850, *Related Party Disclosures*. During fiscal years 2024 and 2023, there were no material related-party transactions to disclose.

21. SUBSEQUENT EVENTS

The Company completed its subsequent events review through November 5, 2024, the date on which the financial statements were available to be issued. No subsequent events were identified that would require consideration as adjustments to or disclosures in the financial statements.

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SUPPLEMENTARY SCHEDULE AS OF AND FOR THE YEAR ENDED JUNE 30, 2024

FINANCIAL RESPONSIBILITY RATIO SUPPLEMENTAL SCHEDULE AS OF AND FOR THE YEAR ENDED JUNE 30, 2024 (In thousands)

| Recreases without door restrictions Recreases without door restrictions Retassets with outpoor restrictions Retassets with door restrictions Recreases with door rest | Classification | Am | nount | Financial Statement or Note |
|--|--|---------------|-----------------|--|
| Net assets without donor restrictions | Expendable Net Assets | | Primary Reserve | e Ratio |
| Set sets with donor restrictions (\$1,479,132) of the financial statements—information seed in determining the Operating plant and equipment pre-implementation without outstanding about plant and equipment post implementation without outstanding about plant and equipment post implementation without outstanding about plant and equipment post implementation and equipmentation and equipment post implementation and | • | | ć (F2.040 | |
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| with out outstanding debt Property, plant and equipment post implementation with outstanding debt Construction in progess Construction in progess | | | (, - , | the Department of Education's financial responsibility composite score |
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| Note 8 of the financial statements—information used in determining the Department of Education's financial responsibilitys core Note 9 of the financial statements—information used in determining the Department of Education's financial responsibilitys core Note 9 of the financial statements—information used in determining the Department of Education's financial responsibility core Note 9 of the financial statements—information used in determining the Department of Education's financial responsibility core Note 9 of the financial statements—information used in determining the Department of Education's financial responsibility core (862,687) Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility core Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility core Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility core Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility core Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility core Statement of Education's finan | Net assets with donor restrictions, time | (42,976) | | Note 8 of the financial statements—information used in determining |
| Note 9 of the financial statements—information used in determining the Department of Education's financial responsibility score Subtotal annuities/term endowment (285,708) Net assets restricted in perpetuity Subtotal (1,148,395) Total expendable net assets Total expenses without donor restrictions—taken directly from statement of activities Equity Ratio Modified Net Assets Net assets with out or restrictions Net assets with donor restrictions Total modified net assets Total modified assets Total modified assets Net Income Ratio Total change in net assets without donor restrictions Total revenues and gains without donor restrictions \$ 2,25,252 | Net assets with donor restrictions, perpetuity | (862,687) | | Note 8 of the financial statements—information used in determining |
| Subtotal annuities/term endowment (285,708) Note 8 of the financial statements—information used in determining the Department of Education's financial responsibility score Subtotal (1,148,395) Total expendable net assets \$ 1,259,654 Total expenses without donor restrictions—taken directly from statement of activities \$ 1,485,526 Equity Ratio Modified Net Assets \$ 1,485,526 Net assets with donor restrictions \$ 652,919 Net assets with donor restrictions \$ 2,213,796 Total modified net assets \$ 2,866,715 Modified Assets \$ 4,312,796 Total amodified assets \$ 4,312,796 Net Income Ratio \$ 51,25,252 Total modified assets without donor restrictions \$ 5,25,252 Net Income Ratio \$ 2,213,796 Total change in net assets without donor restrictions \$ 5,25,252 Net Income Ratio \$ 2,5,252 Total change in net assets without donor restrictions \$ 25,252 Total revenues and gains without donor restrictions \$ 3,510,778 Statement of activities—change in net assets without donor restrictions Statement of activities—total revenues without donor restrictions | Net assets with donor restrictions, endowment | 1,928,088 | | Note 9 of the financial statements—information used in determining |
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| Total expenses without donor restrictions— taken directly from statement of activities Equity Ratio Modified Net Assets Net assets without donor restrictions Net assets with donor restrictions Net assets with donor restrictions Total modified net assets Total assets Total assets Total modified assets Total revenues and gains without donor restrictions Statement of financial position—net assets with donor restrictions Statement of financial position—net assets with donor restrictions Statement of financial position—Total assets Statement of financial position—Total assets Statement of activities—Change in net assets without donor restrictions Statement of activities—Change in net assets without donor restrictions Statement of activities—total revenues without donor restrictions | Subtotal | | (1,148,395) | |
| Equity Ratio Modified Net Assets Net assets without donor restrictions \$ 5652,919 | Total expendable net assets | | \$ 1,259,654 | |
| Net assets without donor restrictions Statement of financial position—net assets without donor restrictions Statement of financial position—net assets without donor restrictions Statement of financial position—net assets with donor restrictions Statement of financial position—Total assets Statement of financial position—Total assets Statement of activities—Change in net assets without donor restrictions Statement of activities—Change in net assets without donor restrictions Statement of activities—total revenues without donor restrictions | | | \$ 1,485,526 | |
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| Modified Assets Total assets \$ 4,312,796 | Net assets with donor restrictions | | 2,213,796 | |
| Total assets \$ 4,312,796 | Total modified net assets | | \$ 2,866,715 | |
| Total modified assets \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\ | Modified Assets | | | |
| Net Income Ratio Total change in net assets without donor restrictions Statement of activities—Change in net assets without donor restrictions \$ 25,252 without donor restrictions Total revenues and gains without donor restrictions \$ 1,510,778 Statement of activities—total revenues without donor restrictions | Total assets | | \$ 4,312,796 | Statement of financial position—Total assets |
| Total change in net assets without donor restrictions Statement of activities—Change in net assets without donor restrictions Statement of activities—Change in net assets without donor restrictions Statement of activities—total revenues without donor restrictions | Total modified assets | | \$ 4,312,796 | |
| donor restrictions \$\frac{\\$5}{25,252}\$ without donor restrictions Total revenues and gains without donor restrictions \$\frac{\\$5}{1,510,778}\$ Statement of activities—total revenues without donor restrictions | Net Income Ratio | | | |
| Total revenues and gains without donor restrictions \$ 1,510,778 Statement of activities—total revenues without donor restrictions | | | \$ 25.252 | |
| | | | | |
| | | | | (continued) |

Ratios

| Primary reserve ratio: Expendable net assets Total expenses and losses without donor restrictions | \$ 1,259,654 |
|---|------------------|
| Resulting ratio | 0.8480 |
| Equity ratio: Net assets without donor restrictions Net assets with donor restrictions | \$ 652,919 |
| Total net assets | 2,866,715 |
| Total assets | \$ 4,312,796 |
| Resulting ratio | 0.6647 |
| Net income ratio: Change in net assets without donor restrictions Total revenues and gains without donor restrictions | \$ 25,252 |
| Resulting ratio | 0.0167 |

Composite Score Calculation

| 2024 | Ratio | Factor | Strength Factor | Strength Factor Cap | Weight | Composite Score |
|-----------------------|--------|--------|--------------------|------------------------|--------|--------------------|
| Primary reserve | 0.8480 | 10 | 8.4800 | 3.00 | 40 % | 1.2 |
| Equity ratio | 0.6647 | 6 | 3.9882 | 3.00 | 40 % | 1.2 |
| Net income ratio | 0.0167 | 50+1 | 1.8350 | 3.00 | 20 % | 0.4 |
| Total Composite Score | | | | | | 2.8 |

(concluded)